Overview of Company / Information about Shares

Company Overview (as of March 31, 2021)

Company Name	SEIKO HOLDINGS CORPORATION
Year of Establishment	1881
Capital	10 billion yen
Number of Employees	356
	12,092 (consolidated)

Operating Revenue	11.3 billion yen
Consolidated Net Sales	202.6 billion yen
Head Office Address	26-1, Ginza 1-chome, Chuo-ku,
	Tokyo 104-8110, JAPAN
	Tel: +81-3-3563-2111

Consolidated Subsidiaries (as of September 30, 2021)

Description of major businesses	Name	Address
	SEIKO WATCH CORPORATION	Chuo-ku, Tokyo
	SEIKO TIME LABS CO., LTD.	Koto-ku, Tokyo
	CRONOS Inc.	Chiyoda-ku, Tokyo
	SEIKO Retail Marketing Corporation	Chuo-ku, Tokyo
	Morioka Seiko Instruments Inc.	Shizukuishi-cho, lwate
	Ninohe Tokei Kogyo Co., Ltd.	Ninohe-shi, lwate
	Tono Seiki Co., Ltd.	Tono-shi, Iwate
	Michinoku Service Co., Ltd.	Shizukuishi-cho, lwate
	Grand Seiko Corporation of America	New York U.S.A.
	Seiko Watch of America LLC	New York U.S.A.
	SEIKO Time Corporation	New York U.S.A.
	SEIKO Panama, S.A.	Panama City Panama
Watches	SEIKO U.K. Limited	Maidenhead U.K.
	SEIKO France S.A.S.	Chatillon le Duc France
	Grand Seiko Europe S.A.S.	Paris France
	Seiko Watch Europe B.V.	Schiedam Netherlands
	SEIKO RUS Limited Liability Company	Moscow Russia
	SEIKO Hong Kong Ltd.	Kowloon Hong Kong
	SEIKO Manufacturing (H.K.) Ltd.	Kowloon Hong Kong
	SEIKO Watch (Shanghai) Co., Ltd.	Shanghai P.R. China
	Guangzhou SII Watch Co., Ltd.	Guangzhou P.R. China
	SEIKO Taiwan Co., Ltd.	Taipei Taiwan
	SEIKO (Thailand) Co., Ltd.	Bangkok Thailand
	SEIKO Watch India Pvt. Ltd.	Bangalore India
	Instruments Technology (Johor) Sdn. Bhd.	Johor Bahru Malaysia
	SEIKO Manufacturing (Singapore) Pte. Ltd.	Singapore Singapore
	SEIKO Australia Pty. Ltd.	Macquarie Park Australia
	Seiko Instruments Inc.	Mihama-ku, Chiba
	SII Printek Inc.	Mihama-ku, Chiba
	City Service Co., Ltd.	Mihama-ku, Chiba
Electronic	Seiko EG&G Co., Ltd.	Mihama-ku, Chiba
Devices	Seshika Inc.	Mihama-ku, Chiba
	Seiko I Techno Research Co., Ltd.	Mihama-ku, Chiba
	SII Crystal Technology Inc.	Mihama-ku, Chiba
	Seiko Instruments U.S.A., Inc.*	Torrance U.S.A.

Description of major businesses	Name	Address
	Seiko Instruments GmbH	Neu-Isenburg Germany
	Seiko Instruments Trading (H.K.) Ltd.	Kowloon Hong Kong
	Dalian Seiko Instruments Inc.	Dalian P.R. China
	Seiko Instruments (Shanghai) Inc.	Shanghai P.R. China
	Seiko Instruments Technology (Shanghai) Inc.	Shanghai P.R. China
Electronic Devices	Seiko Instruments Taiwan Inc.	Taipei Taiwan
2011000	Seiko Instruments (Thailand) Ltd.	Pathumthani Thailand
	Asian Electronic Technology Pte. Ltd.	Singapore Singapore
	Seiko Instruments Singapore Pte. Ltd.	Singapore Singapore
	SEIKO NPC CORPORATION	Taito-ku, Tokyo
	SEIKO Precision (Thailand) Co., Ltd.	Pathumthani Thailand
Systems Solutions	SEIKO Solutions Inc.	Mihama-ku, Chiba
	IIM Corporation	Chuo-ku, Tokyo
	COSMO CO., LTD.	Koto-ku, Tokyo
	COSMO-GCC CO., LTD.	Koto-ku, Tokyo
	SEIKO Time Creation Inc.	Koto-ku, Tokyo
	SEIKO CLOCK (Hong Kong) Ltd.	Kowloon Hong Kong
Time Creation.	SEIKO CLOCK (Shenzhen) Co., Ltd.	Shenzhen P.R. China
WAKO	WAKO Co., Ltd.	Chuo-ku, Tokyo
and others	Human Capital Co., LTD.	Mihama-ku, Chiba
	KYOBASHI KIGYO (K.K.)	Chuo-ku, Tokyo
	Shirakawa Estate Co., Ltd.	Chuo-ku, Tokyo

And three other companies

Affiliates accounted for by the equity method (as of September 30, 2021)

Description of major businesses	Name	Address
Watches	CLOCKWORK HOLDINGS INC.	Chuo-ku, Tokyo
Electronic Devices	Jedat Inc.	Chuo-ku, Tokyo
Time Creation.	SII Logistics Inc.	Mihama-ku, Chiba
WAKO	SEIKO OPTICAL PRODUCTS CO., LTD.	Chuo-ku, Tokyo
and others	OHARA INC.	Sagamihara-shi, Kanagawa

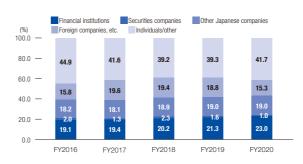
Information about Shares (as of March 31, 2021)

Total number of shares authorized to be issued: 149,200,000
Total number of shares issued and outstanding: 41,404,261
Number of shareholders: 15,297

Status of Major Shareholders (as of March 31, 2021)

Name	Number of shares (x 1,000)	Ratio
Sanko Kigyo K.K.	4,436	10.79
Etsuko Hattori	3,613	8.79
Shinji Hattori	2,279	5.59
The Master Trust Bank of Japan, Ltd. (Trust Account)	1,951	4.79
The Dai-ichi Life Insurance Company, Limited	1,800	4.49
Custody Bank of Japan, Ltd. (Trust Account)	1,780	4.39
Hideo Hattori	1,622	3.99
Custody Bank of Japan, Ltd. (Trust Account 9)	898	2.29
SHIMIZU CORPORATION	744	1.89
FUJI BUILDING Co., Ltd.	671	1.69

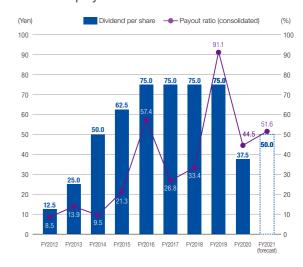
Distribution of Shares (as of March 31, 2021)



Dividend Policy

With regard to profit allocation, the basic policy is to continue to distribute stable dividends with consideration of capital efficiency and stable profit distribution to shareholders, while also enhancing capital udequacy. In addition, the company's major profit return policy to shareholders is to return profits by dividends.

Dividend payout ratio



* Share consolidation performed on October 1, 2017 at a ratio of 5 ordinary shares to 1. The above annual dividend is when consolidation of shares is considered.

Share Price Transition



* Share consolidation performed on October 1, 2017 at a ratio of 5 ordinary shares to 1. The above annual dividend is when consolidation of shares is considered.

SEIKO HOLDINGS GROUP VALUE REPORT 2021

 $^{^{\}star}$ Seiko Instruments $\overset{\cdot}{\text{U.S.A.}},$ Inc. is also in the business of "Time Creation, WAKO and others".