

# FY2017 2<sup>nd</sup> Quarter Consolidated Results (Fiscal year ended March 31, 2018)

November 15, 2017



# 1. Overview

#### Performance Summary for Six months



- Favorable world economy
- Foreign-exchange environment a positive factor
- Cost reduction effect since previous fiscal year

(Billions of yen)		FY16 Q2(YTD)	FY17 Q2(YTD)
Net Sales		122.3	133.0
Operating Profit		3.1	6.8
Ordinary Profit		1.6	6.9
Profit attributable to owners of parent		-1.5	2.4
Exchange Rate(JPY)	USD	105.2	111.0

Variance
+10.6
+3.7
+5.2
+3.9
+5.8



## **Extraordinary Losses**

Implement structural reform at Group companies

- Implement at 15 bases in Japan and overseas from 1<sup>st</sup> quarter to 3<sup>rd</sup> quarter Number of employees reduced Approximately 250
- Extraordinary losses in 1<sup>st</sup> Half of FY2017
   0.95 billion yen
- Improvement effect

FY2017 Approximately 0.95 billion yen

FY2018 Approximately 1.75 billion yen

## Summary of Financial Forecast



- Favorable performance in Electronic Devices Business
- Continue investment in Watches Business
- Geopolitical risks remain in global markets

(Billions of yen)	Previous (Aug. 2)	Latest (Nov. 14)	Variance vs. Prev.
Net Sales	260.0	270.0	+10.0
Operating Profit	6.5	9.0	+2.5
Ordinary Profit	7.0	10.0	+3.0
Profit attributable to owners of parent	5.0	10.0	+5.0
Dividend per share *(Year End/JPY)	37.5	37.5	±0

<sup>\*</sup>The Company conducted a share consolidation of every five shares of its common stock into one share as of October 1, 2017.



### **Extraordinary Income (Forecast)**

Extraordinary income, etc. expected from additional transfer of shares in semiconductor business company

(Billions of yen)	Full Year Forecast
Ordinary Profit	10.0
Profit attributable to owners of parent	10.0

Extraordinary losses in 1st Half

Approximately -1.0 billion yen

Extraordinary income/losses forecast in 3<sup>rd</sup> quarter and after Approximately 6.0 billion yen

Full-year income taxes, etc. Approximately -5.0 billion yen



# 2. Consolidated Results

#### FY2017 Statements of Income 2<sup>nd</sup> Quarter (Apr. - Sep. 2017)



+10.6

+3.5

+3.7

+4.0 +0.6

-0.8

+5.2

+3.7 +1.1 +0.1 +0.2 -0.0

-1.0

<u>-1.0</u>

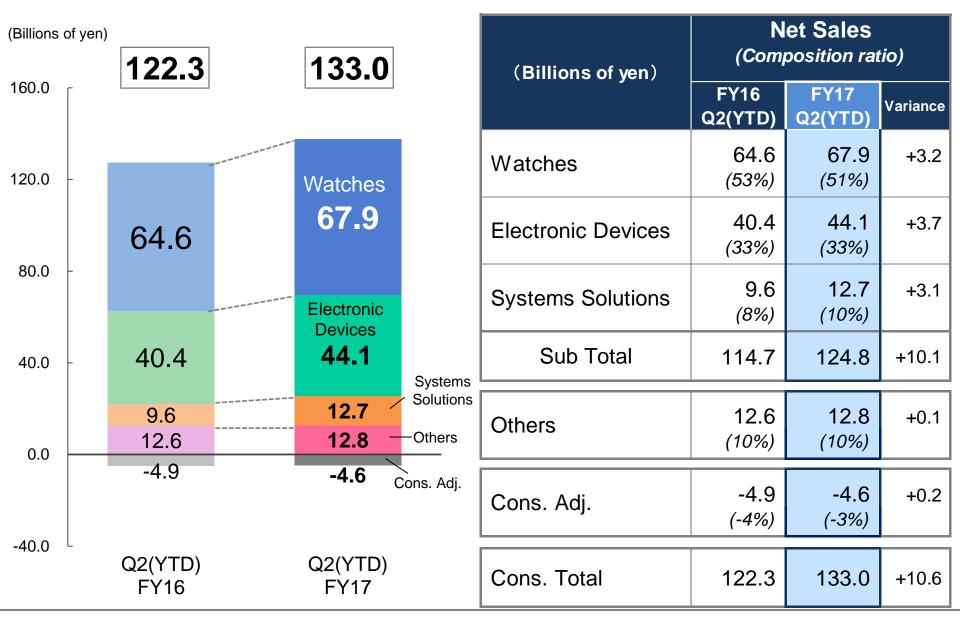
-0.9

-0.1

(Billions	of ven)	FY16	FY17	Vari	ance	Net Sales: y/y
(Dillions	or yen,	Q2(YTD)	Q2(YTD)	Amt.	%	Exchange rate fluctuations
Net Sale	es	122.3	133.0	+10.6	+8.7%	Operating Profit: y/y
Gross P	rofit	45.7	50.3	+4.6	+10.1%	Impact of increased net sales Impact of improved GP%
%	ó	37.3%	37.8%	+0.5pt		Increase in Selling, general and administrative expenses
Operatir	ng Profit	3.1	6.8	+3.7	+120.7%	auministrative expenses
%	ó	2.6%	5.2%	+2.6pt		Ordinary Profit: y/y
Ordinary	/ Profit	1.6	6.9	+5.2	+315.6%	Increase in Operating profit Decrease in Foreign exchange Losses
%	ó	1.4%	5.2%	+3.8pt		Increase in Equity method Income Decrease in Interest expenses
Income be		1.2	5.8	+4.5	+362.0%	Others
Profit attribu						Extraordinary Income/Losses:
owners of pa		-1.5	2.4	+3.9	_	Extraordinary Losses  Business structure improvement
%	ó	-1.2%	1.8%	+3.0pt		expenses
Exchange	USD	105.2	111.0	+5.8	+5.5%	Loss on liquidation of subsidiaries and associates
Rates (JPY)	EUR	118.0	126.3	+8.2	+7.0%	

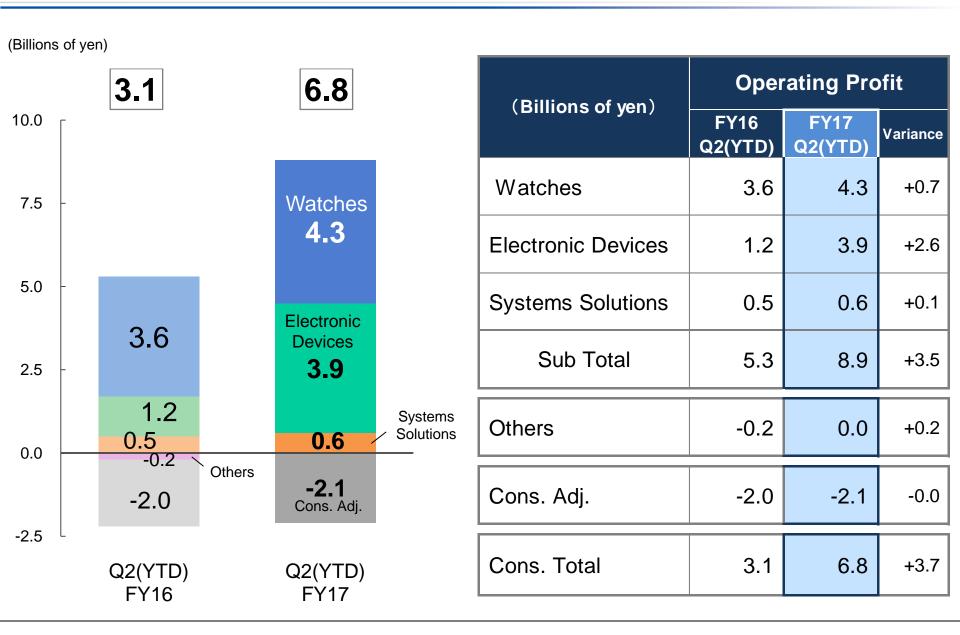
## Sales by Reported Segments (Apr. - Sep. 2017)





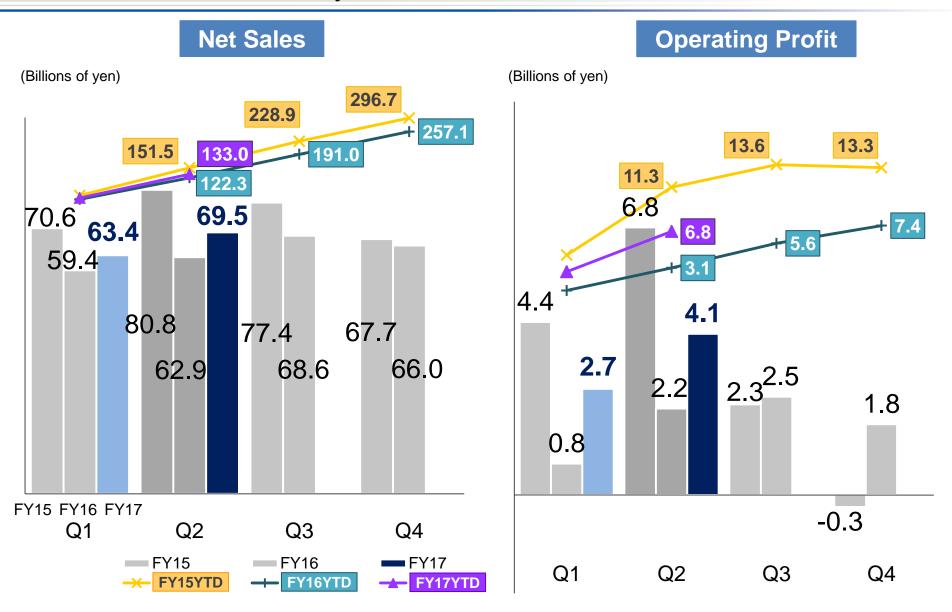
#### Operating Profit by Reported Segments (Apr. - Sep. 2017)





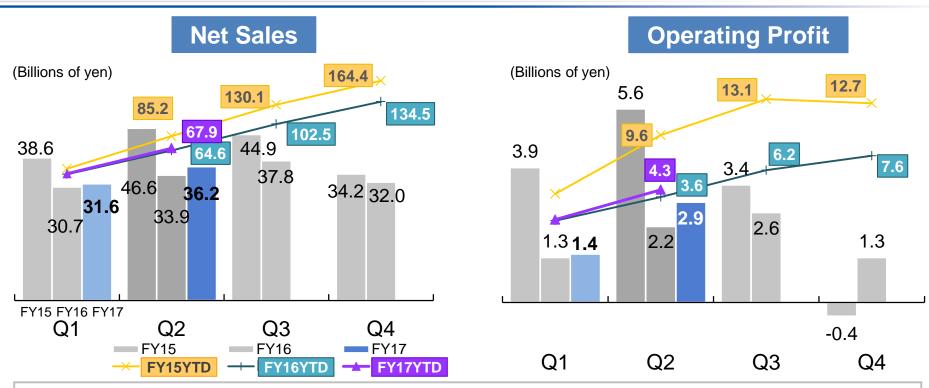
#### Consolidated Quarterly Performance





#### Watches Business

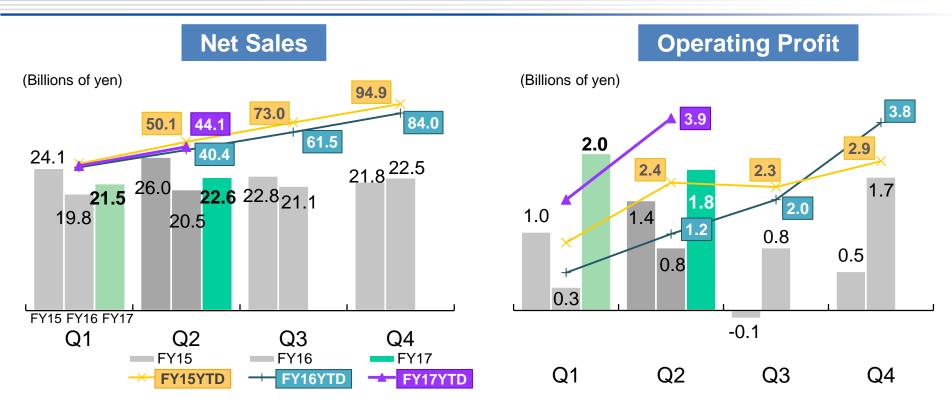




- Watches (In Japan)
- The independently branded Grand Seiko performed strongly. Presage and Prospex were also up year on year due to the introduction of new products. On a distribution channel basis, sales to specialty stores, the Internet, and outlets rose compared to the same period of the previous fiscal year.
- Watches (in Overseas)
- : Sales were strong for Asia and Europe, with the effects of foreign exchange rates being one of the factors.
- Movements
- Sales were up year on year as market conditions began to recover for a part of products.

#### **Electronic Devices Business**

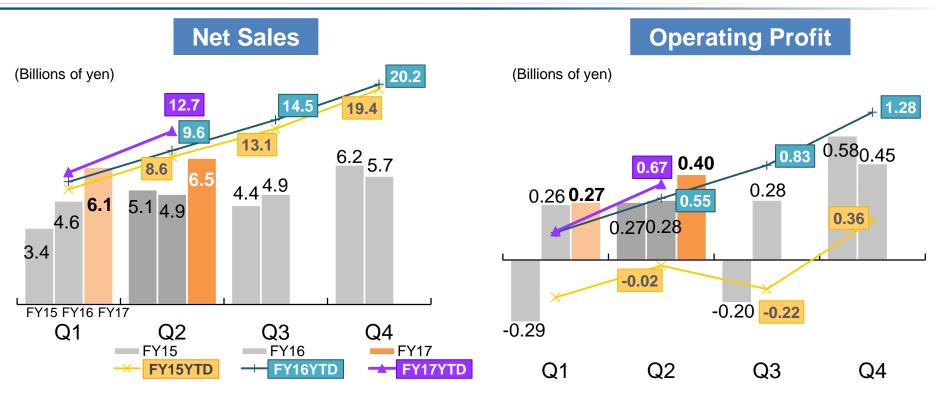




- Electronic devices: Semiconductors mainly for smartphone components performed strong and high performance metal products for semiconductor manufacturing facilities continued their strength in sales.
- Others : Sales performed steadily for the thermal printers for POS terminals and other products.

### Systems Solutions Business

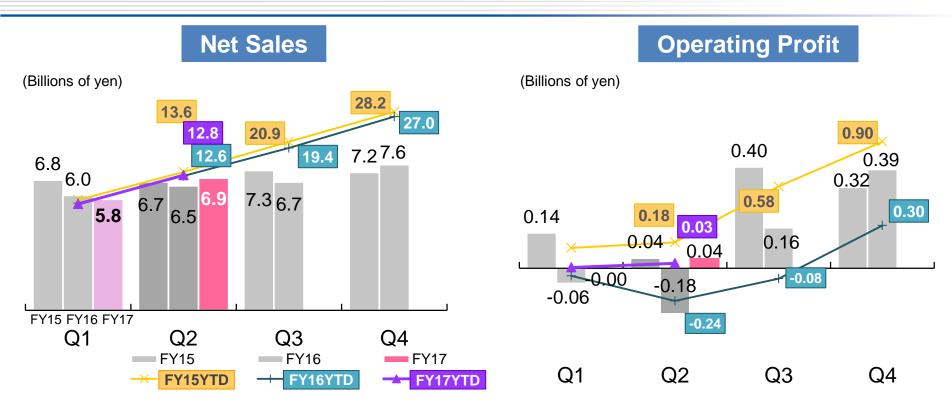




• Sales were favorable for some businesses such as mobile solutions for home security and for automobiles and network solutions for telecommunications carriers.

#### **Others**





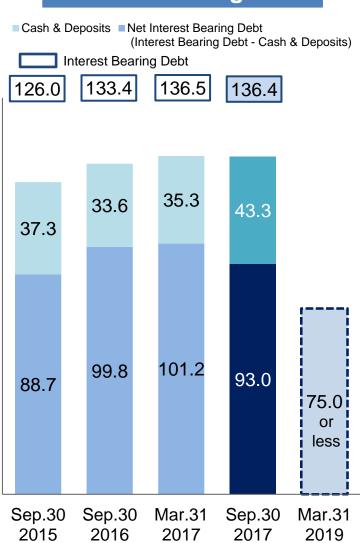
- · Clocks: Sales were down from the same period of the previous fiscal year.
- · Others: Sales grew year on year for the Wako Business.

#### Balance Sheets as of Sep. 30, 2017



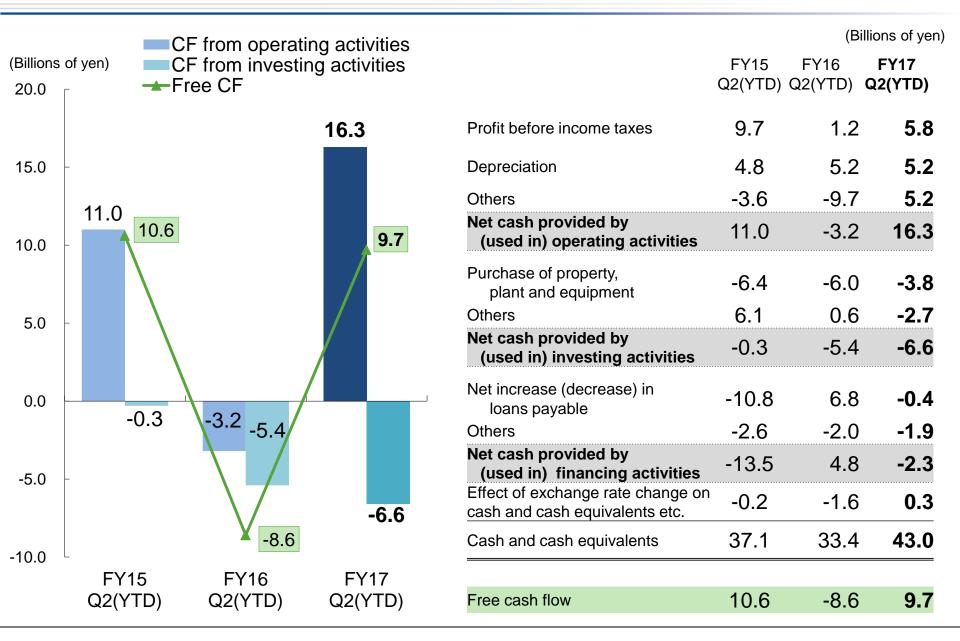
(Billions of yen)	Sep. 30, 2015	Sep. 30, 2016	Mar. 31, 2017(a)	Sep. 30, 2017(b)	Variance (b)-(a)
Inventories	70.1	70.1	66.1	69.6	+3.5
Interest Bearing Debt	126.0	133.4	136.5	136.4	-0.1
	I	I			
Net Assets	94.4	95.6	107.1	114.0	+6.9
Total Assets	325.0	318.7	328.8	348.3	+19.4
	ı	ı			
Equity Capital Ratio	28.5%	27.3%	29.8%	29.9%	+0.1pt
Net Debt Equity Ratio	0.9	1.0	0.9	0.8	-0.1
Number of Employees	13,872	13,412	13,065	13,170	+105

#### **Interest Bearing Debt**



#### Statements of Cash Flow







# 3. Financial Forecast for FY2017

## Summary of Financial Forecast for FY2017



(Billions of yen)	FY16 Actual	FY17 Full Year Forecast (Aug.2)	FY17 Full Year Forecast (Nov.14)	Variance VS. FY16	Variance VS. Prev.
Net Sales	257.1	260.0	270.0	+12.8	+10.0
Operating Profit	7.4	6.5	9.0	+1.5	+2.5
%	2.9%	2.5%	3.3%	+0.4pt	+0.8pt
Ordinary Profit	6.6	7.0	10.0	+3.3	+3.0
%	2.6%	2.7%	3.7%	+1.1pt	+1.0pt
Profit attributable to owners of parent	5.3	5.0	10.0	+4.6	+5.0
%	2.1%	1.9%	3.7%	+1.6pt	+1.8pt

## Summary of Financial Forecast for FY2017



(Billions of yen)	FY16 2 <sup>nd</sup> Half Actual	FY17 2 <sup>nd</sup> Half Forecast (Nov.14)	Variance
Net Sales	134.7	136.9	+2.2
Operating Profit	4.3	2.1	-2.2
%	3.2%	1.5%	-1.7pt
Ordinary Profit	5.0	3.0	-1.9
%	3.7%	2.2%	-1.5pt
Profit attributable to owners of parent	6.9	7.5	+0.6
%	5.1%	5.5%	+0.4pt

### Financial Forecast for FY2017 by Reported Segments



		Net Sales				Operating Profit				
(Billions of yen)	FY17 Forecast Variance	FY16	FY17 F	orecast	Varia	ance				
	FY16 Actual	Previous (Aug.2)	Latest (Aug.2)	vs. FY16	vs. Prev.	Actual	Prev. (Aug.2)	Latest (Nov.14)	vs. FY16	vs. Prev.
Watches	134.5	135.0	140.0	+5.4	+5.0	7.6	7.0	7.0	-0.6	±0.0
Electronic Devices	84.0	82.0	82.0	-2.0	±0.0	3.8	3.5	5.5	+1.6	+2.0
Systems Solutions	20.2	24.0	26.0	+5.7	+2.0	1.2	1.5	1.5	+0.2	±0.0
Sub Total	238.9	241.0	248.0	+9.0	+7.0	12.7	12.0	14.0	+1.2	+2.0
Others	27.0	27.0	29.0	+1.9	+2.0	0.3	0.5	0.5	+0.1	±0.0
Cons. Adj.	-8.8	-8.0	-7.0	+1.8	+1.0	-5.5	-6.0	-5.5	+0.0	+0.5
Cons. Total	257.1	260.0	270.0	+12.8	+10.0	7.4	6.5	9.0	+1.5	+2.5

### Financial Forecast for FY2017 by Reported Segments

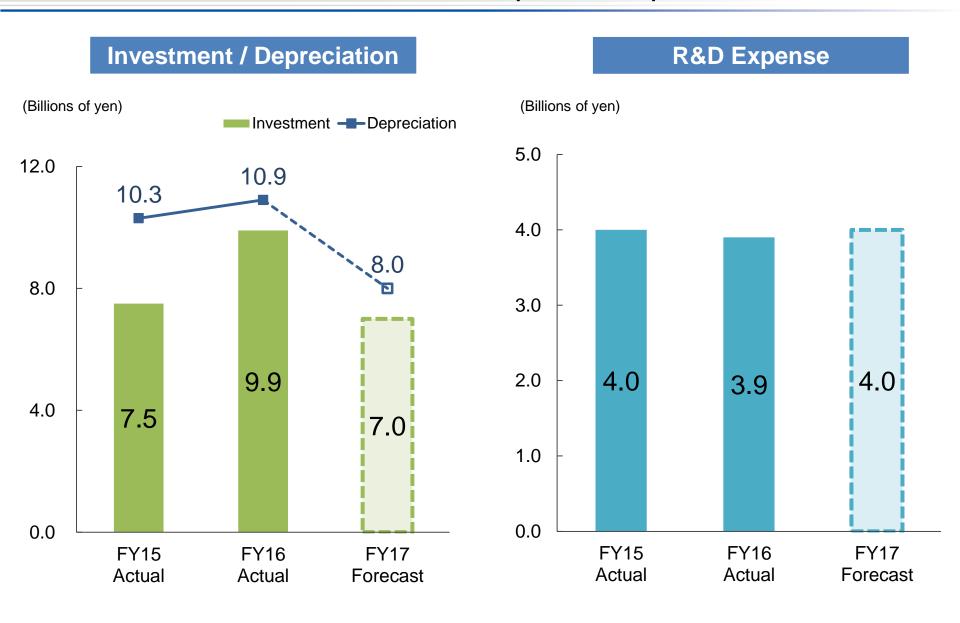


	N	let Sales	5
(Billions of yen)	FY16 2 <sup>nd</sup> Half Actual	FY17 2 <sup>nd</sup> Half Forecast	Variance
Watches	69.8	72.0	+2.1
Electronic Devices	43.6	37.8	-5.8
Systems Solutions	10.6	13.2	+2.5
Sub Total	124.2	123.1	-1.1
Others	14.3	16.1	+1.7
Cons. Adj.	-3.9	-2.3	+0.8
Cons. Total	134.7	136.9	+2.2

Operating Profit				
FY16 2 <sup>nd</sup> Half Actual	FY17 2 <sup>nd</sup> Half Forecast	Variance		
3.9	2.6	-1.3		
2.5	1.5	-0.9		
0.7	0.8	+0.0		
7.3	5.0	-2.2		
0.5	0.4	-0.0		
-3.5	-3.3	+0.1		
4.3	2.1	-2.2		

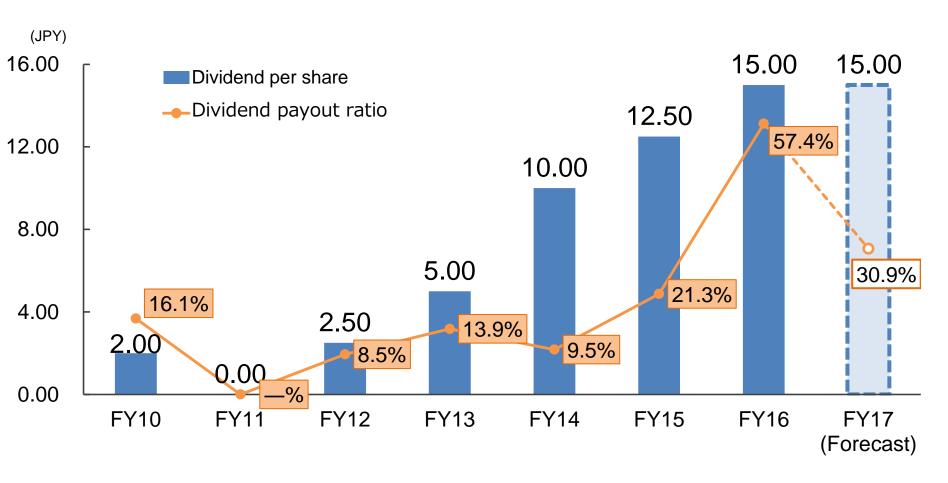
#### Investment / Research and Development Expense





#### Shareholder Returns





<sup>\*</sup>The Company conducted a share consolidation of every five shares of its common stock into one share as of October 1, 2017. The annual dividends above do not reflect the share consolidation, and the Company plans to pay a year-end dividend of 37.50 yen.

#### **Exchange Rate**



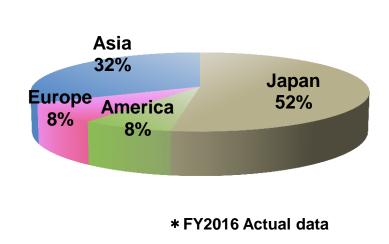
#### Sensitivity Exchange Rate (Oct. 2017- Mar. 2018))

Sensitivity Exc. Rate	USD	EUR
Forecast Exc. Rate	JPY 105.0	JPY 125.0
For Sales (Millions of yen)	500	70
For Income (Millions of yen)	80	30

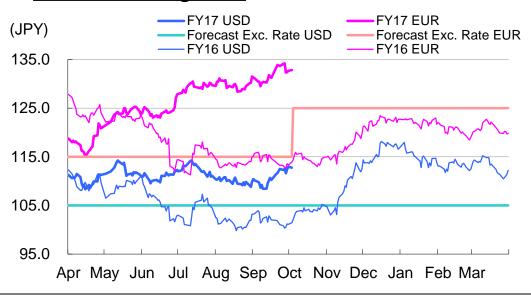
#### **FY2017**

(JPY)		Q1	Q2	Forecast Exc. Rate
Average	USD	111.1	111.0	105.0
	EUR	122.2	130.3	125.0
Closing Date	USD	112.0	112.7	105.0
	EUR	127.9	132.8	125.0

#### Sales by Area



#### **Trend of Exchange Rate**





◆ The forecasted results which appear in this report are based on the information which we have obtained as of now, and on certain assumptions deemed reasonable. As a result, actual results, etc. may differ significantly from the forecasted figures due to a wide range of factors.

Numbers are cut off to the unit indicated, unless otherwise specified.



# Reference

#### FY2017 Statements of Income 2<sup>nd</sup> Quarter (Jul. - Sep. 2017)



+6.5

+2.8

+1.9

+2.4 +0.5

- 0.9

+2.2

+1.9 +0.1

- 0.1 +0.1 +0.2

-0.7

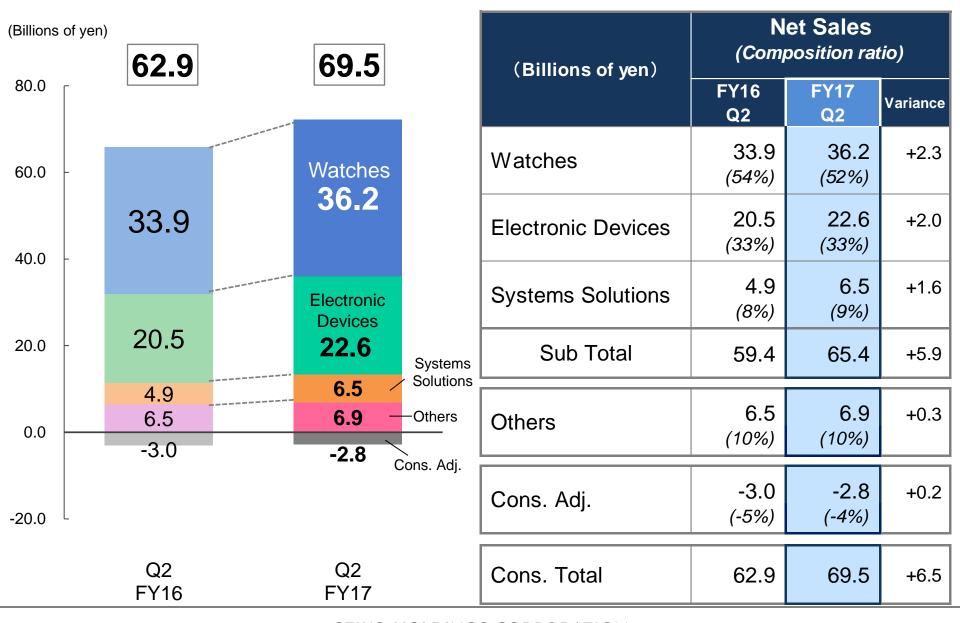
<u>-0.7</u>

-0.7

(Billions of yen)		FY16 FY17		Variance		→ Net Sales : y/y -	
		Q2	Q2	Amt.	%	Exchange rate fluctuations	
Net Sale	es	62.9	69.5	+6.5	+10.5%	Operating Profit: y/y	
Gross P	rofit	22.9	25.8	+2.9	+12.8%	Impact of increased net sales Impact of improved GP%	
%	ó	36.4%	37.2%	+0.8pt		Increase in Selling, general and administrative expenses	
Operatir	ng Profit	2.2	4.1	+1.9	+86.7%	administrative expenses	
%	ó	3.6%	6.0%	+2.4pt		Ordinary Profit: y/y	
Ordinary	/ Profit	1.5	3.8	+2.2	+149.8%	Increase in Operating profit Decrease in Foreign exchange Losses	
%	ó	2.4%	5.5%	+3.1pt		Increase in Equity method Losses Decrease in Interest expenses Others	
Incoem be income tax		1.1	3.0	+1.9	+174.9%		
Drofit ottribu	.toble to						
Profit attributable to owners of parent		-0.2	-0.2 1.2	+1.4		Extraordinary Income/Losses:	
9/	ó	-0.4%	1.8%	+2.2pt		Extraordinary Losses  Business structure improvement  expenses	
Exchange	USD	102.4	111.0	+8.6	+8.4%	OAPONOOO .	
Rates (JPY)	EUR	114.2	130.3	+16.1	+14.1%		

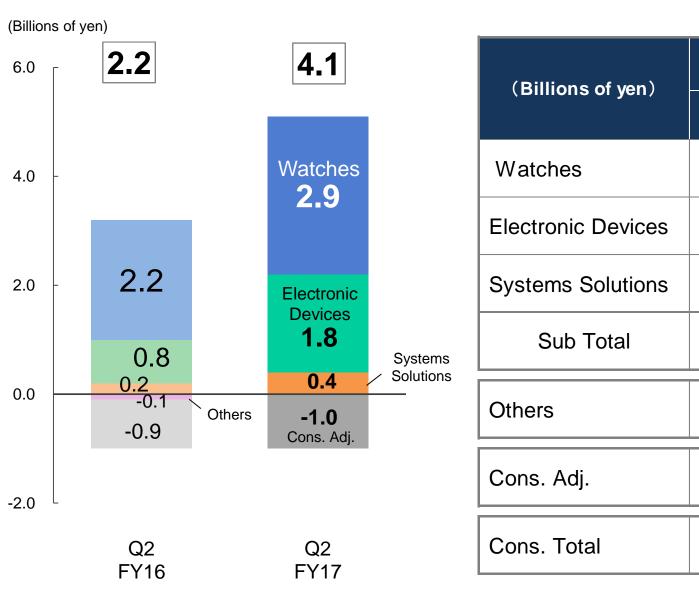
## Sales by Reported Segments (Jul. - Sep. 2017)





### Operating Profit by Reported Segments (Jul.- Sep. 2017)





(Dillions of you)	Operating Profit				
(Billions of yen)	FY16 Q2	FY17 Q2	Variance		
Watches	2.2	2.9	+0.7		
Electronic Devices	0.8	1.8	+1.0		
Systems Solutions	0.2	0.4	+0.1		
Sub Total	3.3	5.2	+1.8		
Others	-0.1	0.0	+0.2		
Cons. Adj.	-0.9	-1.0	-0.1		
Cons. Total	2.2	4.1	+1.9		



# End