## SEIKO

# FY2011 - 2nd Quarter Consolidated Results 

(Fiscal year ended March 31, 2012)

November 10, 2011

SEIKO HOLDINGS CORPORATION

## SEIKO

- The forecasted results which appear in this report have been prepared based solely on the information which was available to us as of the date on which the report was released. As a result, actual results may differ from the forecasted figures due to a number of factors, such as changes in the business environment in the future.

Numbers are rounded to the unit indicated.
Percentages are rounded off to one decimal place.

## SEIKO

## 1. Overview

## SEIKO

## Performance Summary for Six months

| (Billions of yen) | 1H FY2010 <br> Apr.-Sep. 2010 | 1H FY2011 <br> Forecast <br> announced Aug. | 1H FY2011 <br> (Apr.-Sep. 2010) |
| :---: | ---: | ---: | ---: |
| Net Sales | 155.6 | 150.0 | 149.8 |
| Operating <br> Income | 5.5 | 4.0 | 4.6 |
| \% | $3.5 \%$ | $2.7 \%$ | $3.1 \%$ |
| Ordinary <br> Income | 2.1 | 2.0 | 0.6 |
| \% | $1.4 \%$ | $1.3 \%$ | $0.4 \%$ |
| Net Income | 1.4 | 0.5 | $(2.4)$ |


| Change |  |
| ---: | ---: |
| Ver. Previous <br> Year | Ver. Last <br> Forecast |
| -5.8 | -0.2 |
| -0.8 | +0.6 |
| $-0.4 \%$ | $+0.4 \%$ |
| -1.5 | -1.4 |
| $-1.0 \%$ | $-0.9 \%$ |
| -3.8 | -2.9 |
| -9.2 | -1.2 |
| -0.1 | +3.8 |

## SEIKO

## Business Performance in First Half of FY 2011

## First Half of FY 2011

- Impact of earthquake and tsunami disaster
- Thanks to the early resumption of production, the impact was slight.
- Sharp appreciation of yen
- The watch business endeavored to expand sales in Japan and overseas, especially in newly emerging countries, and ensured profits exceeding the previous year.
- The electronic components business achieved a reduction of costs by further increasing efficiency in production.


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## Main Points in the First Half of FY 2011

## First Half of FY 2011

- Wako business
- Following renewal of the main building, in June we opened Seiko' s flagship store (SEIKO Salon) on the first floor and at the same time extended business hours to 19:00.
- In September we transferred the Namikikan ladies products section to the main building, thereby completing the integration of sections in the main building. (The Namikikan store was closed.)



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## Main Points in the First Half of FY 2011

## First Half of FY 2011

- Response to unprofitable businesses
- In May the golf business was sold.
- In June the automobile interior decoration parts manufacturing business (Thailand), which was included in the clock business, was sold.
- Reorganization of clock manufacturing facilities

The clock movement manufacturing facilities, which had been dispersed in Thailand and China, were integrated in SII' s new plant in Guangzhou, China.

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## FY 2011 Business Performance Outlook

## Second Half of FY 2011

- The unexpectedly super-strong yen environment will continue.
- Uncertain economic outlook.
- Watch business
- Will continue to be robust, especially in Japan and in emerging countries.
- Electronic components business
- Cost-reduction response to the yen appreciation will reach the limit.
- Because of the uncertain economic outlook, orders will be sluggish.
- Furthermore, sales will decline due to the flooding in Thailand.


## SEIKO

## Forecast for the year ending 31 March 2012

| (Billions of yen) |  | FY2010 Actual | FY2011 Forecast |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | (announced on Aug.) | (latest) |
| Net Sales |  |  | 313.9 | 315.0 | 300.0 |
| Operating Income |  | 11.7 | 12.0 | 7.5 |
| \% |  | 3.7\% | 3.8\% | 2.5\% |
| Ordinary Income |  | 6.6 | 8.0 | 2.5 |
| \% |  | 2.1\% | 2.5\% | 0.8\% |
| Net Income |  | 2.2 | 4.0 | 0.5 |
| Exchange Rates (JPY) | USD | 85.7 | 81.0 | 78.0 |
|  | EUR | 113.2 | 110.0 | 105.0 |

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## Issues in the Second Half of FY 2011

## Issues

- Response to yen' s appreciation
- Response to flooding in Thailand
- Further strengthening of sales and profits in the watch business
- Recovery of profits in the electronic components business, etc.


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## 2. Business Results

## Statement of Income $2^{\text {nd }}$ Quarter (Jul. - Sep. 2011)



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## Statement of Income $1^{\text {st Half (Apr. -Sep. 2011) }}$



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Sales by Reported Segments $2^{\text {nd }}$ Quarter (Jul.-Sep. 2011)


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Sales by Reported Segments $1^{\text {st }}$ Half (Apr.-Sep. 2011)


## SEIKO

## Operating Income by Reported Segments 2nd duarter (Jul.-sep. 2011)



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## Operating Income by Reported Segments $1^{\text {st }}$ Half (Apr.-Sep. 2011)



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## Information of Reported Segments

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## Watch Business



## Operating Income



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## Watch Business



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## Watch Business

## Brand Business - Overseas

North America: Newly launched low to mid-priced products, such as solar models, performed well and contributed to increased shares in the major department stores.
Europe: Apart from Germany, the slowdown of consumption is accelerating in European countries, and although low to mid-price models sold well, medium to-expensive products struggled.
Asia: $\quad$ Sales were lively in Asia as a whole, especially in Thailand and China, and exceeded the previous year.

## Watch Movement Business

Continuing from the previous term, sales increased, especially of high-added-value models centered on chronographs.

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## Watch Business

## Brand Business - Domestic

- Sales of GRAND SEIKO increased thanks to the contribution of the SEIKO 130th Anniversary Commemorative model, which was launched in the first half. CREDOR also continued to do well. As a result, sales of expensive products as a whole exceeded the previous year.
- In men' s watches, in addition to the popular BRIGHTZ highfunctioning radio-controlled products, DOLCE also bolstered its lineup of solar powered products and the 130th Anniversary Commemorative model performed well, so sales increased considerably. As for ladies, LUKIA and TISSE both continued to sell well.


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## Electronic Components Business

## Net Sales



Operating Income
(Billi. of yen)


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## Electronic Components Business



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## Electronic Components Business

## Mechatronics

- HDD components sales were down from the previous term due to inventory adjustment by customers and other factors.
- Shutters for digital reflex cameras are struggling to recoup loss of sale in the $1^{\text {st }}$ quarter due to the supply chain problems precipitated by the earthquake, and therefore, overall shutter sales remained stagnant.
- Thermal printers units sales struggled due to the price competition and appreciation of the yen.


## Electronic Components

- After slow start in the $1^{\text {st }}$ quarter due to the impact of earthquake, orders have picked up in the $2^{\text {nd }}$ quarter, centered on EEPROM memory devices for automobiles, and quarter-on-quarter sales grew. In addition, timing ICs such as oscillator ICs and RTCs, maintained a strong performance, and sales of ICs for sensors were also brisk.
- Due to the appreciation of yen, crystal oscillators sales were sluggish.


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## Electronic Components Business

## System Applications

- Mobile communication modules for security systems performed well.
- Although difficult conditions continued following the earthquake and tsunami disaster, the application software field saw signs of a recovery of orders, and quarter-on-quarter sales grew.
- In Digital printing products area, the new product line launched in the $1^{\text {st }}$ quarter were popular in overseas markets, however, in the principal markets of Europe and US, sales of high priced models have struggled due to the economic slowdown.


## Scientific Instruments

Due to special demand arising from the impact of the nuclear power plant accident, sales of SEIKO EG\&G' s radiation measurement devices greatly exceeded sales in the same period of the previous year.

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## Clock Business



## Japan

- Sales increased at home centers and large-scale retail stores but were stagnant at department stores and specialty stores.
- Meanwhile, due to increased volume sales of low-priced products, the average unit price continued to drop.

Overseas

- In North America, new distribution channels were opened, and sales significantly increased.
- In Europe and the Middle East, sales stagnated due to political instability, fiscal problems, and other factors, but in Asia sales were robust as scheduled.


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## Optical Products Business



## Japan

- Quantitative sales increased due to the growth of uniform low-price stores, but on a financial base sales continued on a downward trend.
By distribution channel, sales in largescale retail stores struggled.


## Overseas

- In Europe, sales for large eyeglass chains continued to do well, and sales increased in North America as well.
- In China, albeit still on a small scale, both lens sales and the frame business introduced in the fourth quarter of the previous fiscal year did well.


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## Other Businesses



## Retail Business

- Since the renewal of the first floor of the main building, sales in the SEIKO Salon, mainly on GRAND SEIKO, have been lively and are stimulating sales in other sections as well. Furthermore, sales of eyeglasses and clocks have also increased since their transfer to the main building, so the effects of integration are becoming evident. Profitability is also improving.


## Other Business

- Sales declined following withdrawal from the golf business in May 2011 , but profits improved.
- Facility clocks performed almost as expected.


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## Other Businesses



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## Balance Sheet as of 30 Sep., 2011

| (Billions of yen) | 30 Sep. <br> 2010 | 31 March <br> $2011(\mathrm{a})$ | 30 Sep. <br> $2011(\mathrm{~b})$ | Change <br> $(\mathrm{b})-(\mathrm{a})$ |
| :--- | ---: | ---: | ---: | ---: |
| A/R | 47.1 | 50.9 | 50.8 | -0.1 |
| Inventories | 62.6 | 61.0 | 66.0 | +5.1 |
| Tangible Fixed Assets | 160.7 | 162.9 | 158.8 | -4.0 |
| Loan Payable | 244.2 | 237.9 | 235.5 | -2.4 |
| Net Assets | 41.6 | 46.3 | 39.5 | -6.8 |
| Total Assets | 403.1 | 400.5 | 388.8 | -11.7 |
| Equity Capital Ratio | $8.5 \%$ | $9.3 \%$ | $7.7 \%$ | $-1.6 \%$ |
| Net Debt Equity Ratio | 4.5 | 4.1 | 5.0 | +0.9 |
| Employee Number | 18,994 | 18,442 | 18,124 | -318 |

## Borrowings Balance



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## Cash Flow



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## 3. Financial Forecast for FY2011

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## Summary of Financial Forecast for FY2011

| (Billions of yen) | FY2010 <br> Actual | FY2011 <br> Forecast <br> announced on Aug. | FY2011 <br> Forecast <br> (Latest) |
| :---: | ---: | ---: | ---: |
| Net Sales | 3,139 | 3,150 | $\mathbf{3 , 0 0 0}$ |
| Operating Income | 117 | 120 | $\mathbf{7 5}$ |
| $\%$ | $3.7 \%$ | $3.8 \%$ | $\mathbf{2 . 5 \%}$ |
| Ordinary Income | 66 | 80 | $\mathbf{2 5}$ |
| \% | $2.1 \%$ | $2.5 \%$ | $\mathbf{0 . 8 \%}$ |
| Net Income | 22 | 40 | $\mathbf{5}$ |
| \% | $0.7 \%$ | $1.3 \%$ | $\mathbf{0 . 2 \%}$ |
| Exchange Rate <br> (JPY) | USD | EUR | 113.2 |

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## Financial Forecasts for FY2011 by Segment

| (Billions of yen) | Net Sales |  |  |  | Operating Income |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2010 Actual | FY2011 Forecast |  |  | FY2010 Actual | FY2011 Forecast |  |  |
|  |  | announced on Aug. | latest | Change |  | announced on Aug. | latest | Change |
| Watch | 107.0 | 110.0 | 110.0 | 0.0 | 8.0 | 8.0 | 8.0 | 0.0 |
| Electronics Components | 167.5 | 165.0 | 150.0 | -15.0 | 6.2 | 5.0 | 1.0 | -4.0 |
| Clock | 9.4 | 10.0 | 10.0 | 0.0 | -0.5 | 0.0 | 0.0 | 0.0 |
| Optical Products | 22.9 | 23.0 | 23.0 | 0.0 | 0.2 | 0.2 | 0.2 | 0.0 |
| Others | 16.0 | 15.0 | 15.0 | 0.0 | -0.9 | 0.0 | 0.0 | 0.0 |
| Cons. Total | 313.9 | 315.0 | 300.0 | -15.0 | 11.7 | 12.0 | 7.5 | -4.5 |

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## Investment / Research and Development Cost




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## Exchange Rate

| -Sensitivity by Exchange Rate- |  |  |
| :--- | :---: | ---: |
| <Period Oct. 2011 - Mar. 2012> |  |  |
| (Billions of yen) | $\underline{\text { USD }}$ | $\underline{\text { EUR }}$ |
| Net Sales | 1.0 | 0.1 |
| Operating Income | 0.3 | 0.05 |

-Sales by Aria -



Apr. May. Jun. Jul. Aug. Sep. Oct. Nov. Dec. Jan. Feb. Mar.

|  |  | Q1 | Q2 | Q3 | Q4 | (Q1-Q4) <br> Average |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average | USD | 92.0 | 85.9 | 82.7 | 82.3 | 85.7 |
|  | EUR | 117.0 | 110.7 | 112.2 | 112.7 | 113.2 |
| Closing date | USD | 88.5 | 83.8 | 81.4 | 83.2 | - |
|  | EUR | 107.8 | 114.2 | 107.8 | 117.5 | - |


| Q1 | Q2 | $(Q 3-Q 4)$ <br> Forecast | Original Budget |
| :---: | :---: | :---: | :---: |
| 81.7 | 77.8 | 78.0 | 85.0 |
| 117.4 | 110.2 | 105.0 | 110.0 |
| 80.7 | 76.6 | 78.0 | 85.0 |
| 116.8 | 104.0 | 105.0 | 110.0 |

