FY2026 Q1 Consolidated Results

(from April 1 to June 30, 2026)

August 10, 2026

Seiko Group Corporation

1. Summary
2. Consolidated Financial Results
3. Financial Forecast for FY2026

Summary

SEIKO

Financial Results for Q1 FY2026 (Apr. – Jun. 2026)

Net Sales ¥99.1 billion (+28.5% YoY) **Operating Profit ¥15.4 billion** (+88.8% YoY)

- Significant growth in revenue and profit driven by EVS and DS domains

Financial Forecast for FY2026

Net Sales ¥375.0 billion
(compared to the previous forecast +¥17.0 billion)

Operating Profit ¥41.0 billion
(compared to the previous forecast +¥7.5 billion)

- Full-year forecast revised upward driven by strong Q1 growth
- Expected impact of U.S. tariff refund is approx. ¥2.2 billion (approx. ¥0.5 billion in Q1)

Shareholder Returns

- Raised the annual dividend forecast to ¥105 per share, an increase of ¥15, reflecting the revised forecast. This consists of ¥52.5 for the interim dividend and ¥52.5 for the year-end dividend, both up ¥7.5 from the previous forecast.

Consolidated P/L for Q1 FY26 (Apr. – Jun. 2026)

SEIKO

(¥ billion)		FY25 Q1	FY26 Q1	Variance Amt.	Variance %
Net Sales		77.1	99.1	+22.0	+28.5%
Gross Profit		35.7	47.8	+12.1	+33.8%
%		46.3%	48.2%	+1.9pt	
Operating Profit		8.2	15.4	+7.3	+88.8%
%		10.6%	15.6%	+5.0pt	
Ordinary Profit		8.5	16.5	+8.0	+94.3%
%		11.0%	16.6%	+5.6pt	
Profit before income taxes		9.0	16.5	+7.4	+82.2%
Profit attributable to owners of parent		6.4	11.2	+4.8	+76.3%
%		8.2%	11.3%	+3.1pt	
Exchange Rates (JPY)	USD	144.6	159.6	+15.0	+10.4%
	EUR	163.8	185.4	+21.6	+13.2%

Breakdown of YoY Changes

Net Sales: y/y	+ 22.0
(FX impact	c. + 3.8)

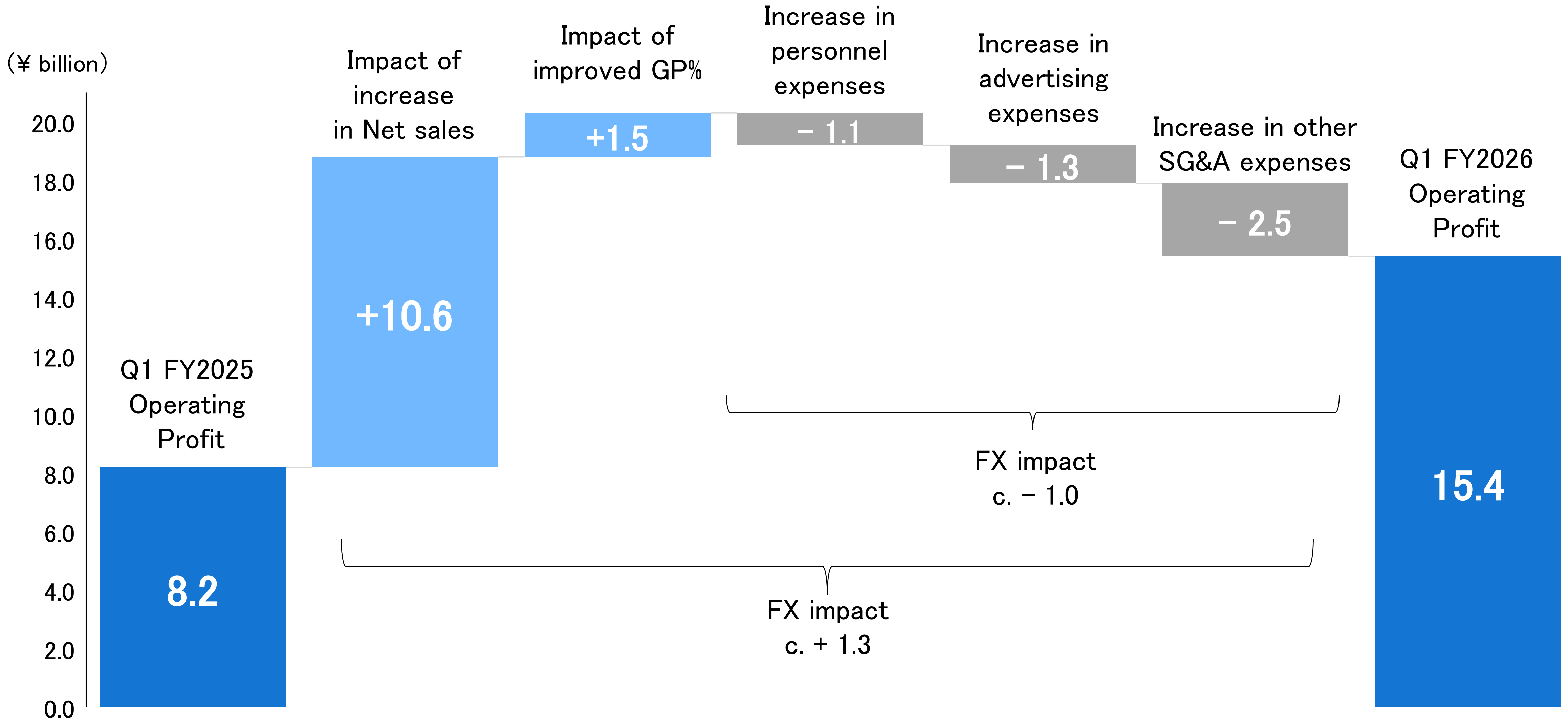
Operating Profit : y/y	+ 7.3
(FX impact	c. + 1.3)
Impact of increase in net sales	+ 10.6
Impact of improved GP%	+ 1.5
Increase in SG&A expenses	− 4.8

Ordinary Profit : y/y	+ 8.0
Increase in operating profit	+ 7.3
Foreign exchange gains and losses	+ 0.2
Share of profit and loss of entities accounted for using equity method	+ 0.6
Others	+ 0.0

Analysis of Changes in Operating Profit for Q1 FY2026

SEIKO

■ Significant growth in operating profit driven by EVS and DS domains



Net Sales & Operating Profit by Segment for Q1 FY2026

SEIKO

(¥ billion)		Net Sales (Composition ratio) FY25 Q1	Net Sales FY26 Q1	Net Sales Variance	Operating Profit FY25 Q1	Operating Profit FY26 Q1	Operating Profit Variance
Emotional Value Solutions	Watches	47.0 *(61%)*	**63.0** *(64%)*	+16.0	7.5	**13.3**	+5.9
	Others/adj.	3.2 *(4%)*	**4.2** *(4%)*	+1.0	0.3	**0.7**	+0.4
	Sub Total	50.2	**67.2**	+17.0	7.7	**14.0**	+6.3
Devices Solutions		16.4 *(21%)*	**20.4** *(21%)*	+4.1	1.1	**2.4**	+1.2
Systems Solutions		12.7 *(16%)*	**13.7** *(14%)*	+1.0	1.0	**1.0**	+0.0
Sub Total		79.2	**101.3**	+22.1	9.8	**17.3**	+7.5
Others		0.9 *(1%)*	**1.1** *(1%)*	+0.2	0.1	**0.1**	+0.0
Cons. adj.		−3.0 *(−4%)*	**−3.4** *(−3%)*	−0.4	−1.7	**−2.0**	−0.3
Cons. Total		77.1	**99.1**	+22.0	8.2	**15.4**	+7.3

EVS Domain

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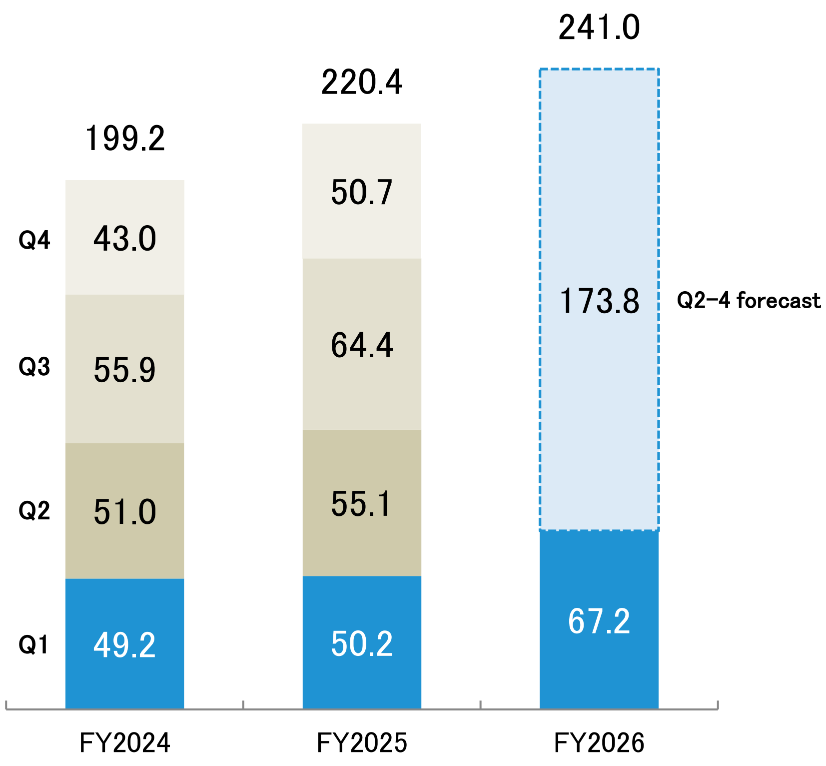
■ Revenue and profit growth driven by both domestic & overseas Watches Business and solid Wako Business performance

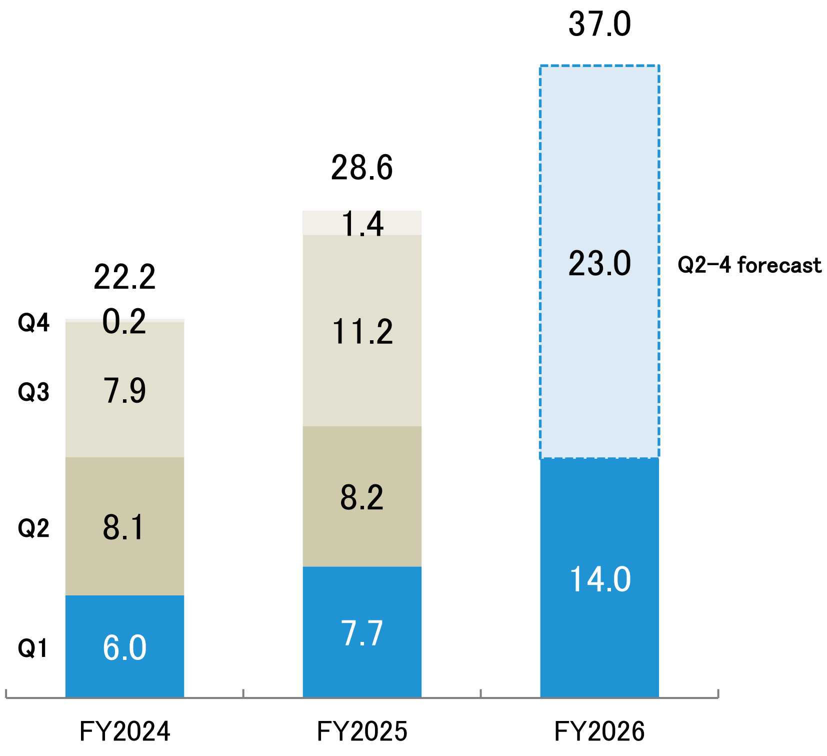
＜Net Sales＞

(¥ billion)



＜Operating Profit＞

(¥ billion)



＜OP Margin＞

	Q1	Q2	Q3	Q4	Total
FY26	**20.8%**				
FY25	15.4%	14.9%	17.4%	2.8%	13.0%
FY24	12.2%	15.9%	14.1%	0.6%	11.2%

Watches Business

SEIKO

Completed Watches

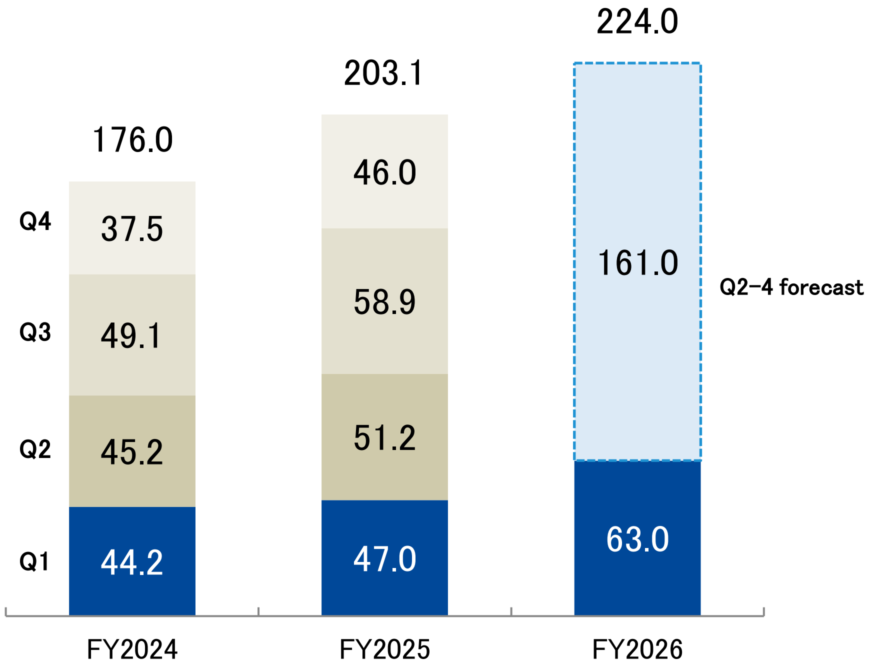
- Achieved significant YoY revenue growth, driven by strong sales of global brands (GS, Prospex, Presage, 5 Sports) both domestic and overseas.
- In the domestic market, both local and inbound demand remained solid. Overseas sales grew across all regions (Americas, Europe, and Asia).

Movements

- External sales business performed steadily, recording a YoY revenue increase.

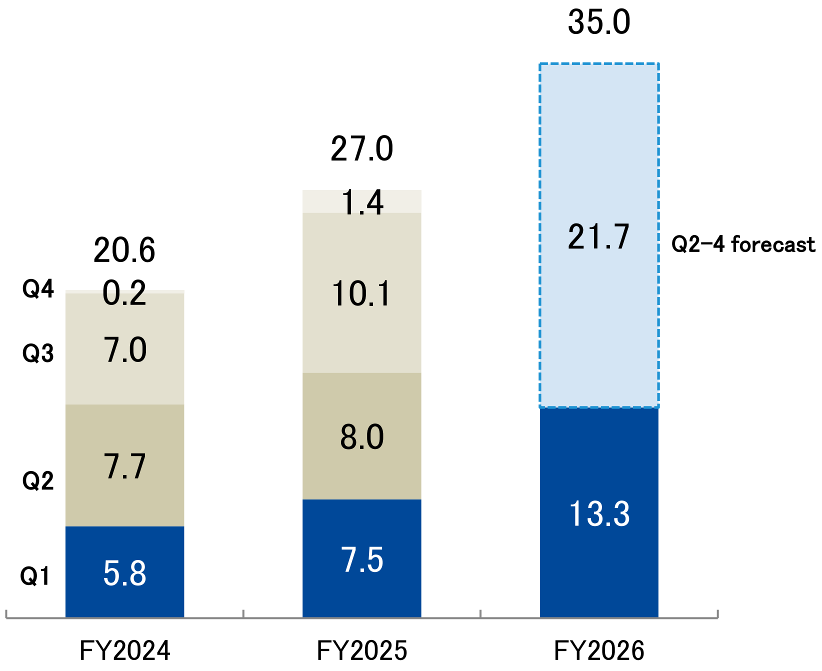
<Net Sales>

(¥ billion)



<Operating Profit>

(¥ billion)



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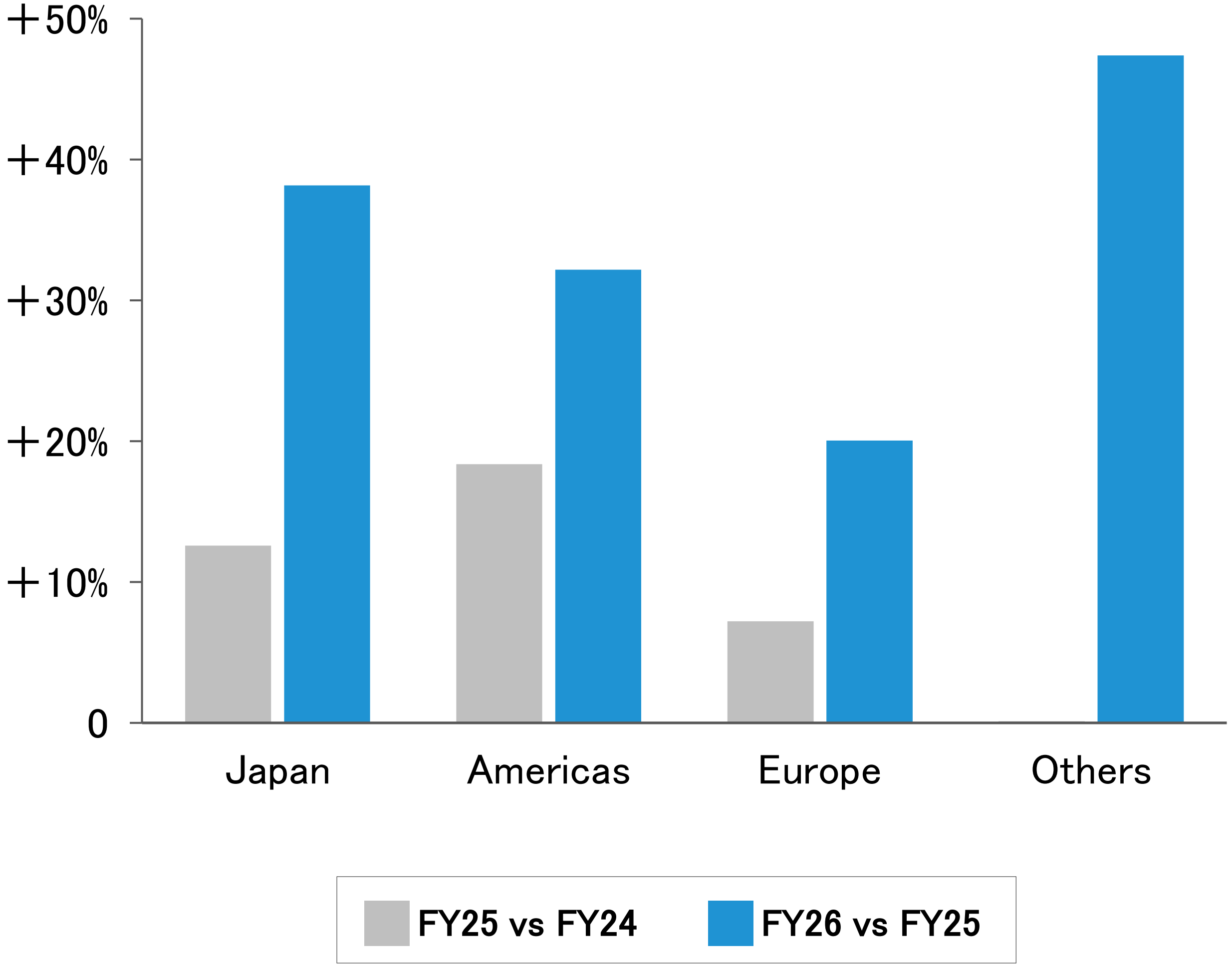
	Q1	Q2	Q3	Q4	Total
FY26	**21.2%**				
FY25	15.9%	15.5%	17.1%	3.1%	13.3%
FY24	13.0%	17.0%	14.2%	0.5%	11.7%

Watches Business : Completed Watches Net Sales Growth by Region

Q1 (Apr. – Jun.)



Japan

■ GS grew significantly, driven by strong inbound demand alongside steady domestic demand. Seiko GB also performed strongly, led by Prospex, benefiting from the continued positive impact of advertising campaigns.

Americas

■ GS significantly outperformed the previous year, driven by strong sales of focus models; Seiko GB maintained solid performance led by Prospex, Presage, and 5 Sports.

Europe

■ While the luxury market showed signs of recovery, GS performed in line with the previous year. Meanwhile, Seiko GB performed strongly, led by Prospex, Presage, and 5 Sports.

■ Italy and the UK performed particularly well.

Asia and others

■ India achieved significant growth across both GS and Seiko GB.

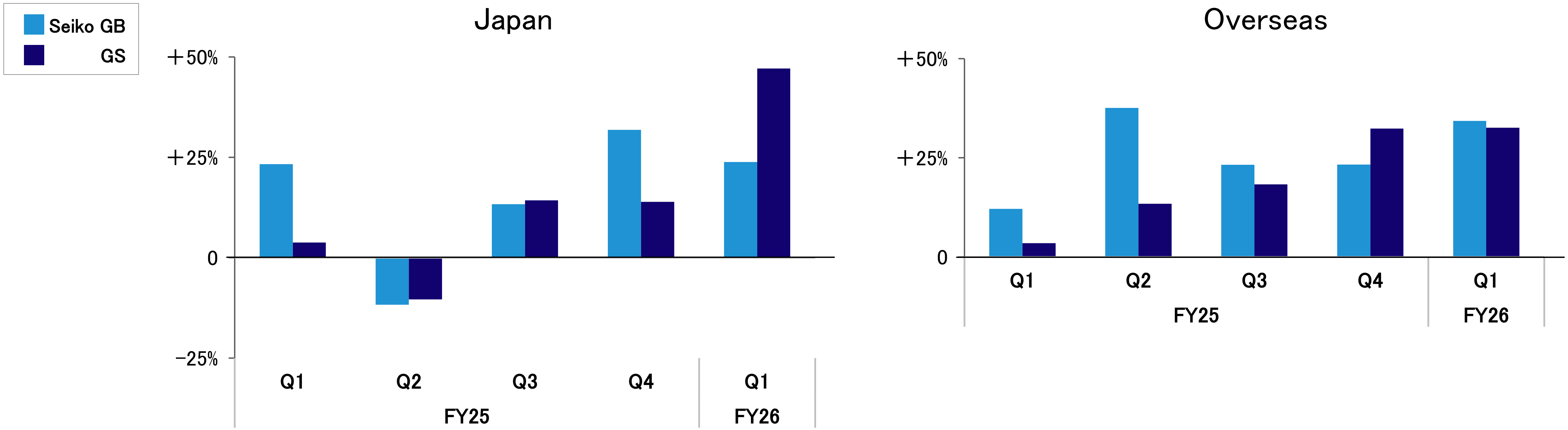
■ In Taiwan and Thailand, distribution restructuring contributed to early signs of recovery.

*Constant currency basis

Watches Business : GS & Seiko GB Net Sales

GS & Seiko GB Net Sales Growth

＊Constant currency basis



Ratio of GB to Net Sales（Q1）

Japan

FY24	FY25	**FY26**
c. 70 %	c. 75 %	**c. 75 %**

Overseas

FY24	FY25	**FY26**
c. 70 %	c. 75 %	**c. 75 %**

GB（Global Brands）

Grand Seiko (GS), King Seiko, Seiko Prospex, Seiko Astron, Seiko Presage, and Seiko 5 Sports

Watches Business : Topics

■ The Seiko Star Time, a one-of-a-kind mechanical watch capable of displaying up to one million hours, is presented to brand ambassador Shohei Ohtani.

Development began roughly three years ago in response to Shohei Ohtani's own reflection: "How much more time do I have in my baseball career?". With the full force of Seiko's technology and expertise brought together, we developed a first-of-its-kind mechanism designed to count one million hours—a span of approximately 114 years.

Inspired by the stars that move through the vast flow of eternity, this mechanical watch was created to express the time Ohtani has already accumulated—and the time he will continue to build from here. The timepiece features an innovative design with five layered discs. The discs display cumulative time within their respective ranges: 24 hours, 1,000 hours, 10,000 hours, 100,000 hours, and 1,000,000 hours.

Hosted "SHO-ism Seiko | Shohei Ohtani – 10 Years Journey" to celebrate the 10th anniversary of Shohei Ohtani's appointment as a Seiko Brand Ambassador
Tokyo: July 3 – July 5, 2026
Osaka: August 1 – August 2, 2026

EVS Domain : Topics

SEIKO

■ "Style Square" reopened on the 3rd and 4th floors of Wako Ginza on July 18.

The renovation of Wako Ginza, which began in 2020, reached a major milestone. The flagship store was transformed into a destination that seamlessly integrates products, space, and hospitality to offer a unique Wako brand experience. Guided by the concept of "a lifestyle shaped by aesthetic sensibilities," the 3rd and 4th floors expanded their lineup to include apparel, bags, and lifestyle products.

Floor Layout

3F: Handbags, Leather Goods, Footwear, Accessories & Fine Handkerchiefs

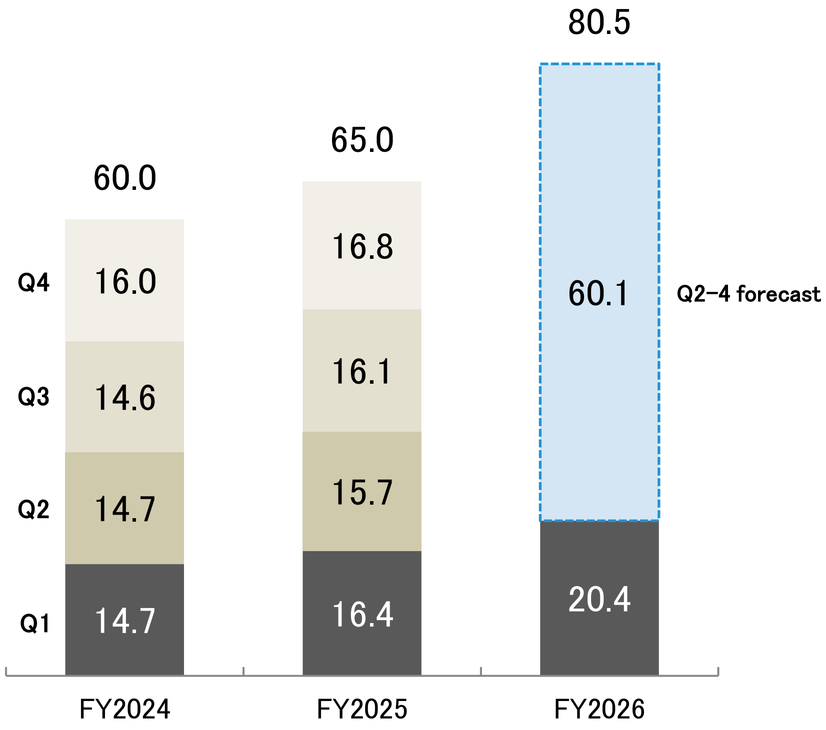
4F: Womenswear, Menswear, Made-to-Order Tailoring, Neckwear & Eyewear

DS Domain

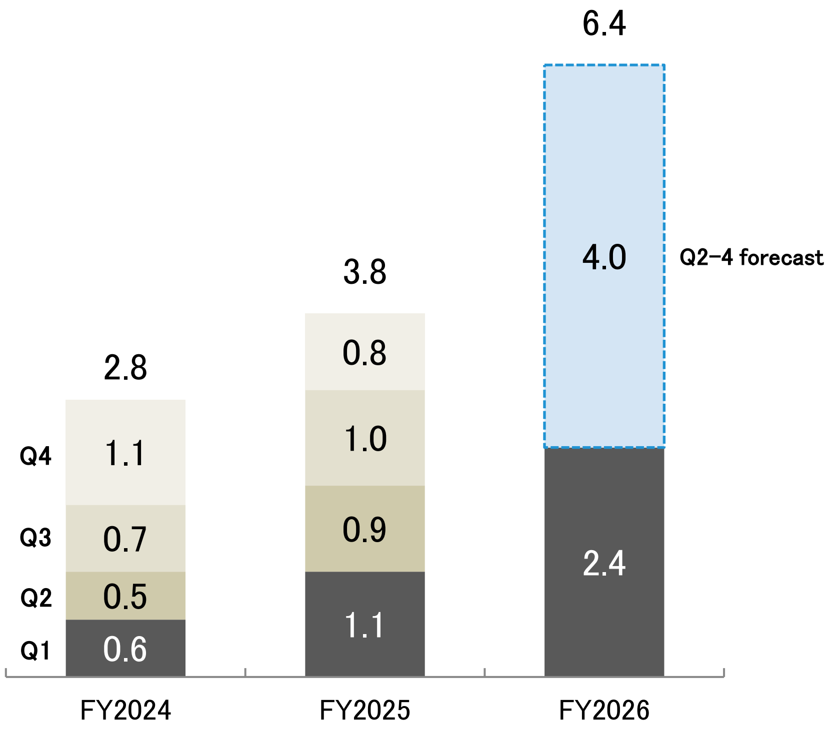
SEIKO

■ **Achieved YoY revenue growth across electronic devices, precision devices, and printing devices, driving a substantial increase in segment profit for the DS Domain.**

＜Net Sales＞



＜Operating Profit＞



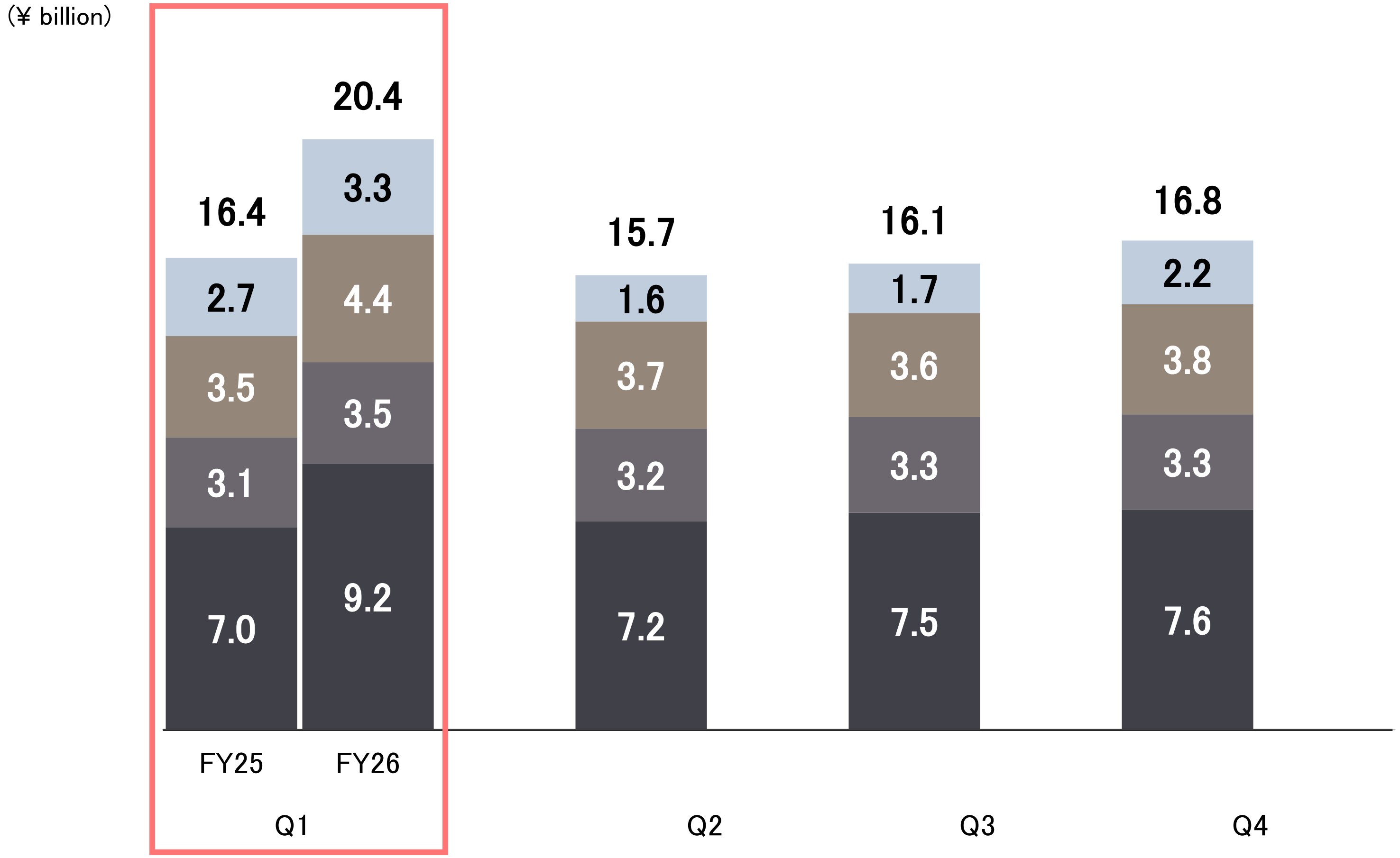
＜OP Margin＞

	Q1	Q2	Q3	Q4	Total
FY26	**11.6%**				
FY25	6.9%	5.7%	6.0%	4.8%	5.9%
FY24	3.8%	3.4%	4.5%	6.6%	4.6%

DS Domain : Net Sales by Category

SEIKO

- **Posted strong growth in micro batteries—particularly silver oxide batteries for medical devices—and integrated circuits for crystal oscillators, driven by expanding AI server, data center, and optical communications markets.**
- **Achieved YoY revenue growth across high-performance metal products, crystal resonators, automobile parts, thermal printers, and inkjet heads.**



Main Products and Services

Others
Integrated circuits for crystal oscillators,
Integrated circuits for sensors

Printing Devices
Inkjet heads, Thermal printers

Precision Devices
Automobile parts,
Other precision turned parts

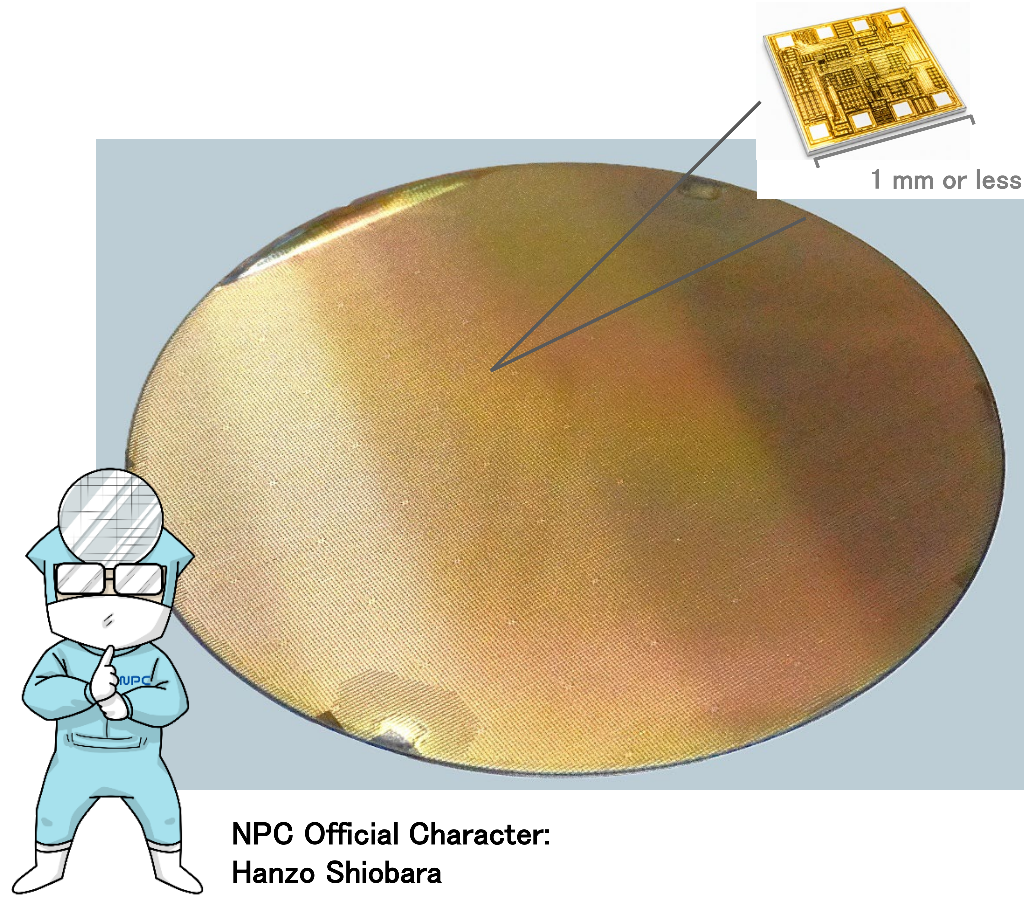
Electronic Devices
Micro batteries, Chip capacitors,
Crystal resonators,
Superior performance Co-Ni alloy products,
Rare earth magnets

DS Domain : Topics

SEIKO

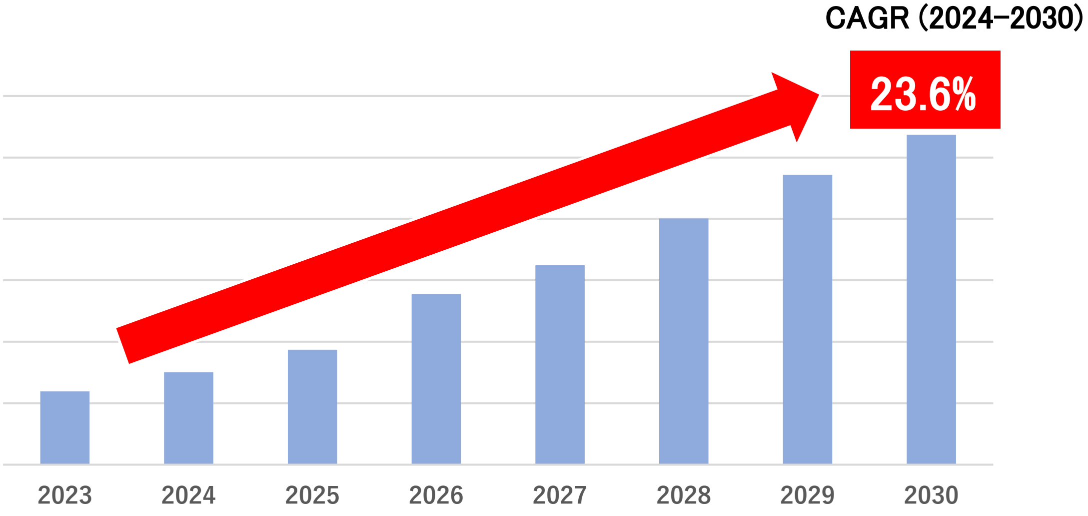
■ Accelerated adoption of generative AI fueled rapid growth in AI server, and optical transceiver markets. This environment boosted demand for NPC's high-precision, high-frequency timing devices (Integrated circuits for crystal oscillators).

Integrated circuits for crystal oscillators



NPC Official Character:
Hanzo Shiobara

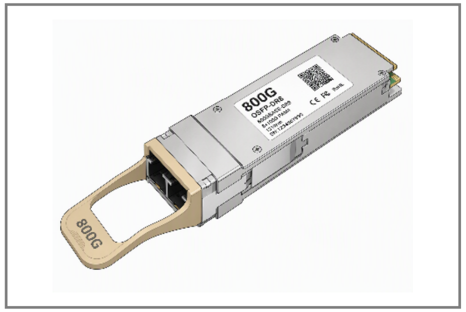
Optical Transceiver Market Trends (by Value)



Source: Prepared by the Company based on research data from Fuji Chimera Research Institute, Inc.

AI server

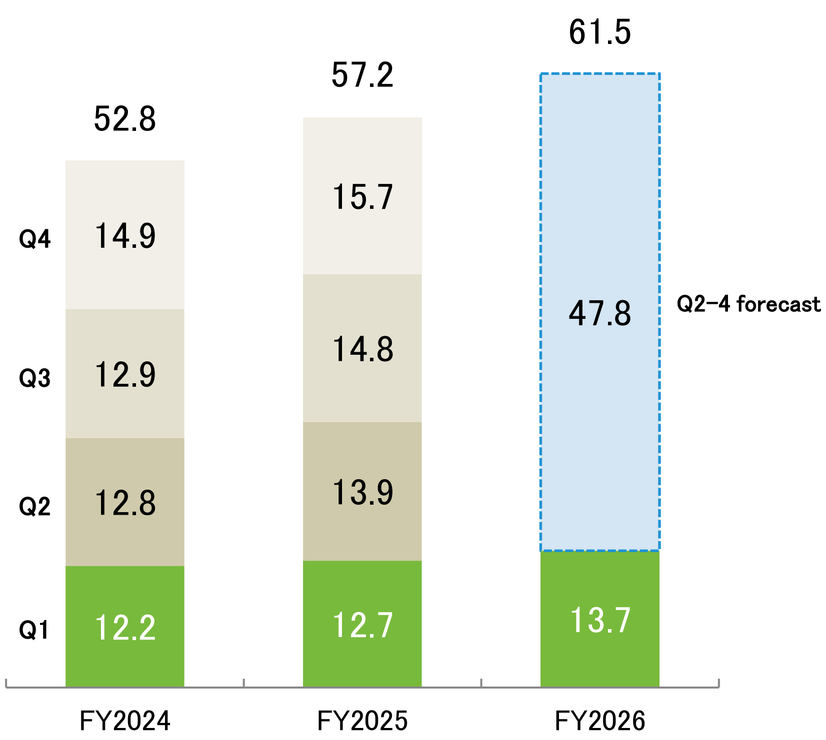
Optical transceiver



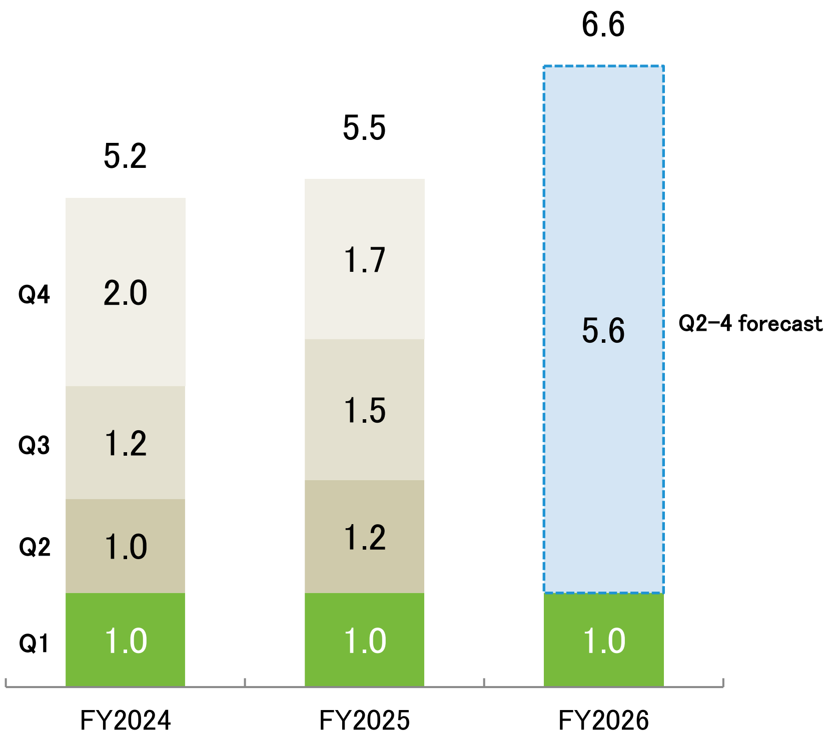
SEIKO

■ The SSOL Group achieved both top-line and bottom-line growth for the 41st consecutive quarter.

＜Net Sales＞



＜Operating Profit＞

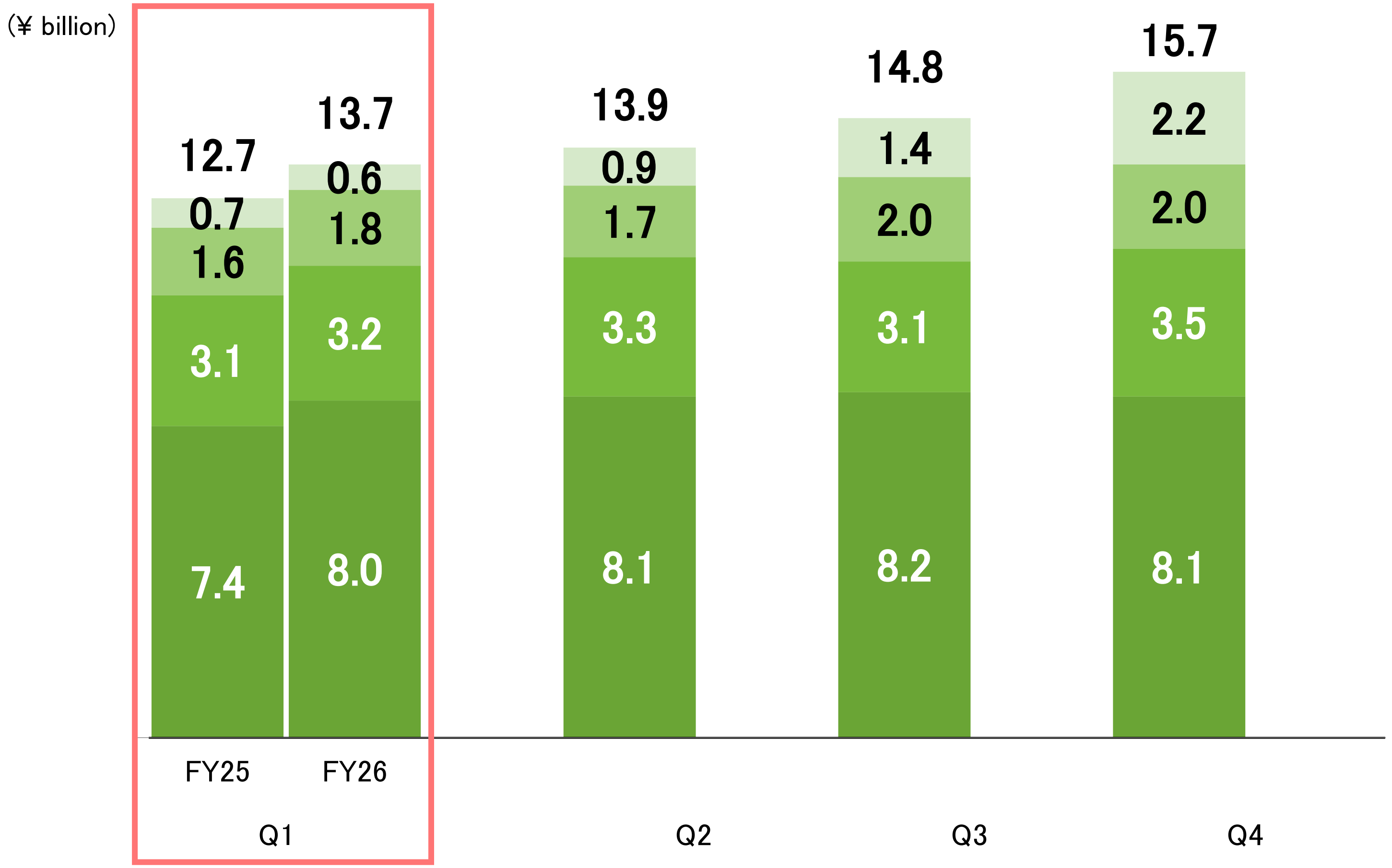


＜OP Margin＞

	Q1	Q2	Q3	Q4	Total
FY26	**7.1%**				
FY25	7.7%	8.9%	10.4%	11.1%	9.6%
FY24	8.1%	7.8%	9.4%	13.3%	9.8%

SS Domain : Net Sales by Category

■ Continued to show solid performance in IT infrastructure- and security-related businesses, while order entry systems for restaurant chains also recorded growth.



Main Products and Services

Facility-Related Business
- System clocks and Digital signage
- Sports timing devices

Payment-Related Business
- Payment and Ordering Services (Customer experience / Employee experience, Digital transformation for Food Service and Hotel)

IoT-Related Business
- Hardware and Software Solutions (IoT Platforms, IT products and services for consumers (Mobile communication devices etc.))

System-Related Business
- Digital Transformation Platform (Performance management, Security, Time stamps/Digital contracts, Time synchronization)
- System Integration

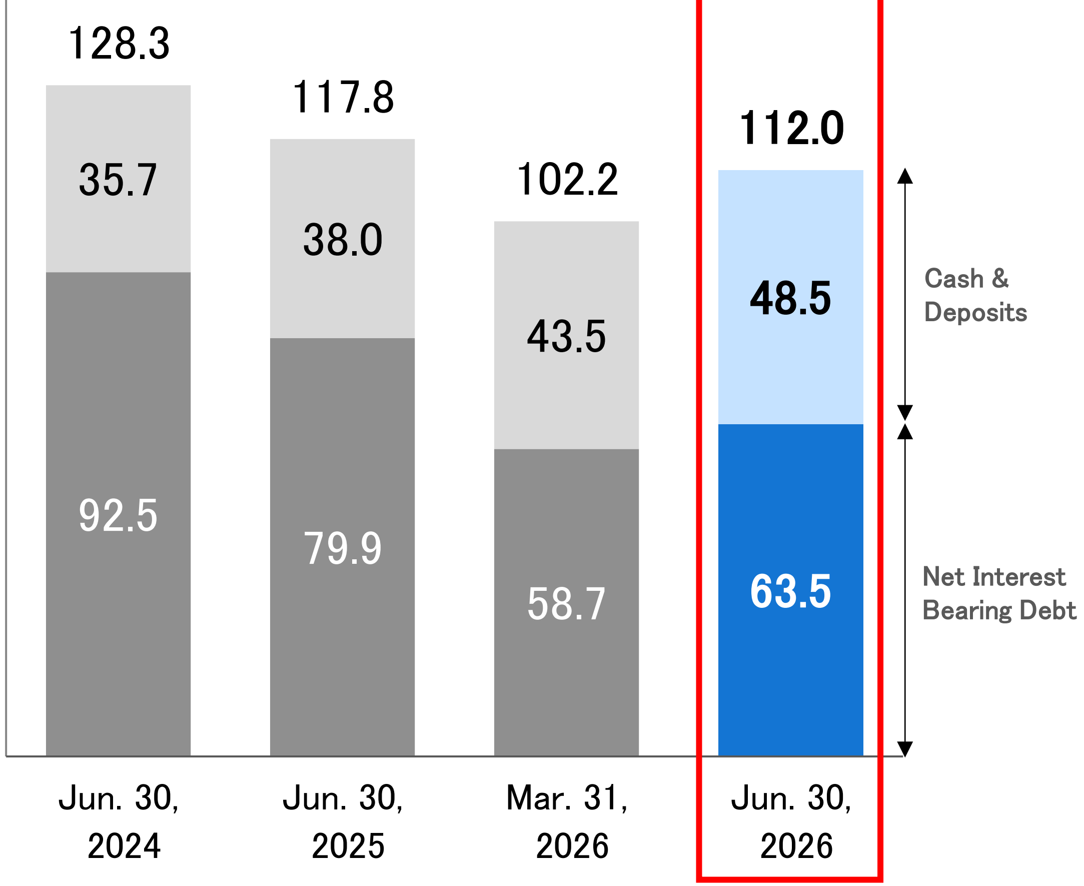
Balance Sheets as of June 30, 2026

SEIKO

■ <u>Improved the equity ratio, supported by an increase in retained earnings driven by strong earnings performance.</u>

(¥ billion)	Jun. 30, 2024	Jun. 30, 2025	Mar. 31, 2026(a)	**Jun. 30, 2026(b)**	Variance (b)–(a)
Inventories	88.4	83.5	85.6	**86.8**	+1.2
Interest Bearing Debt	128.3	117.8	102.2	**112.0**	+9.8
Net Assets	156.7	157.8	177.5	**191.9**	+14.4
Total Assets	385.8	367.2	383.9	**407.2**	+23.4
Equity Capital Ratio	40.0%	42.4%	45.8%	**46.7%**	+0.9pt
Inventory Turnover Rate	1.9	2.0	2.2	**2.4**	+0.2

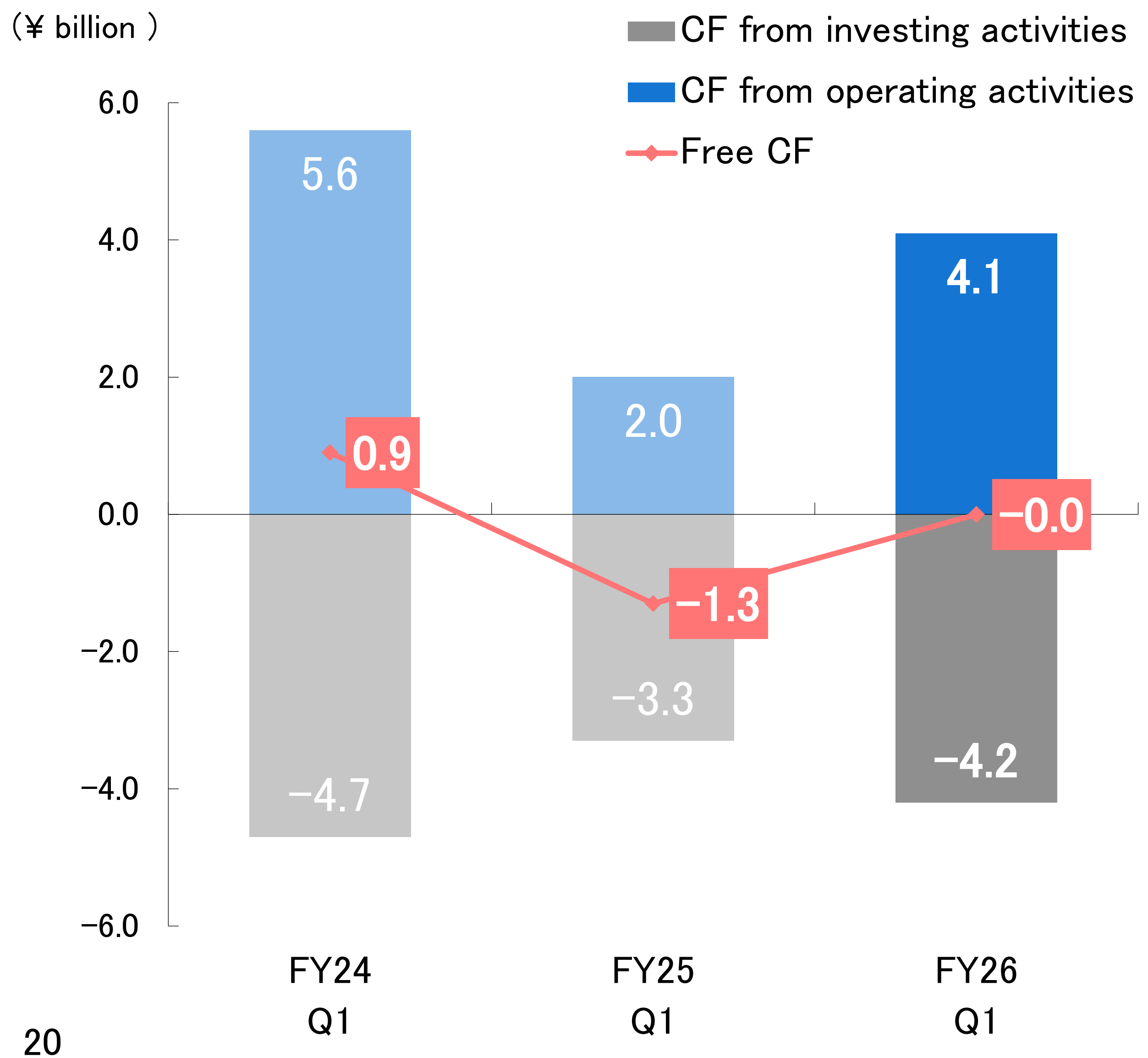
Interest Bearing Debt



Statement of Cash Flows (approximate figures)

SEIKO

■ Increased operating cash flow, driven by higher net profit.



	FY24 Q1	FY25 Q1	FY26 Q1
Profit before income taxes	5.4	9.0	**16.5**
Depreciation	3.7	3.4	**3.5**
Others	−3.5	−10.4	**−15.9**
CF from operating activities	5.6	2.0	**4.1**
Purchase of property, plant and equipment	−2.9	−2.9	**−2.8**
Others	−1.7	−0.4	**−1.4**
CF from investing activities	−4.7	−3.3	**−4.2**
Free cash flow	0.9	−1.3	**−0.0**
Net increase (decrease) in short- and long-term borrowings	3.4	3.2	**9.7**
Dividends paid	−1.8	−2.3	**−4.3**
Others	−0.6	−0.7	**−0.7**
CF from financing activities	0.9	0.2	**4.6**
Effect of exchange rate change on cash and cash equivalents	1.2	−0.4	**0.4**
Net increase (decrease) in cash and cash equivalents	3.1	−1.5	**5.1**

SMILE145 KPI Progress

SEIKO

	MVP Ratio*		GP%	Operating Profit	
	FY26 Q1	(YoY changes)	YoY changes	Amount (FY26 Q1)	(YoY changes)
EVS	approx. 55%	(+several points)	+0.7pt	¥14.0billion	+81.0%
	Target for FY2026 60%				
Watches Business	Japan approx. 75% (at a similar level)	Overseas approx. 75% (at a similar level)			
	Target for FY2026 over 85%				
DS	approx. 30%	(approx. +5 points)	+2.7pt	¥2.4billion	+109.3%
	Target for FY2026 60%				
SS	approx. 75%	(at a similar level)	−1.8pt	¥1.0billion	+0.2%
	Target for FY2026 73%				
Cons. Total			+1.9pt	¥15.4billion	+88.8%

*Target for FY26: +5.0pt compared to FY21
(Both in the cons. total and in each domain)

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Summary of Financial Forecast for FY2026

SEIKO

■ **Revised upward the revenue forecast by ¥17.0 billion (+4.7%) and operating profit forecast by ¥7.5 billion (+22.4%) from the previous forecast.**

Full Year

(¥ billion)	FY25 Actual	FY26 Forecast Previous (May 13)	FY26 Forecast Current (Aug. 7)	Variance vs. FY25	Variance vs. Previous
Net Sales	335.7	358.0	**375.0**	+39.3	+17.0
Operating Profit	30.9	33.5	**41.0**	+10.1	+7.5
%	*9.2%*	*9.4%*	***10.9%***	*+1.7pt*	*+1.5pt*
Ordinary Profit	33.1	34.0	**41.5**	+8.4	+7.5
%	*9.9%*	*9.5%*	***11.1%***	*+1.2pt*	*+1.6pt*
Profit attributable to owners of parent	22.0	23.0	**28.0**	+6.0	+5.0
%	*6.5%*	*6.4%*	***7.5%***	*+1.0pt*	*+1.1pt*

■ **Exchange Rate Sensitivity (Jul. – Mar. 2027)**

Sensitivity (¥ million)	USD	EUR
Forecasted rate	JPY 155.0	JPY 175.0
For Net sales	c. 350	c. 150
For Operating Profit	c. 120	c. 80
The previous exchange rate	JPY 150.0	JPY 170.0

■ **Exchange Rate (Actual)**

(JPY)		Q1
Average	USD	159.6
	EUR	185.4
Closing Date	USD	162.5
	EUR	185.4

Financial Forecast for FY2026 by Segment

SEIKO

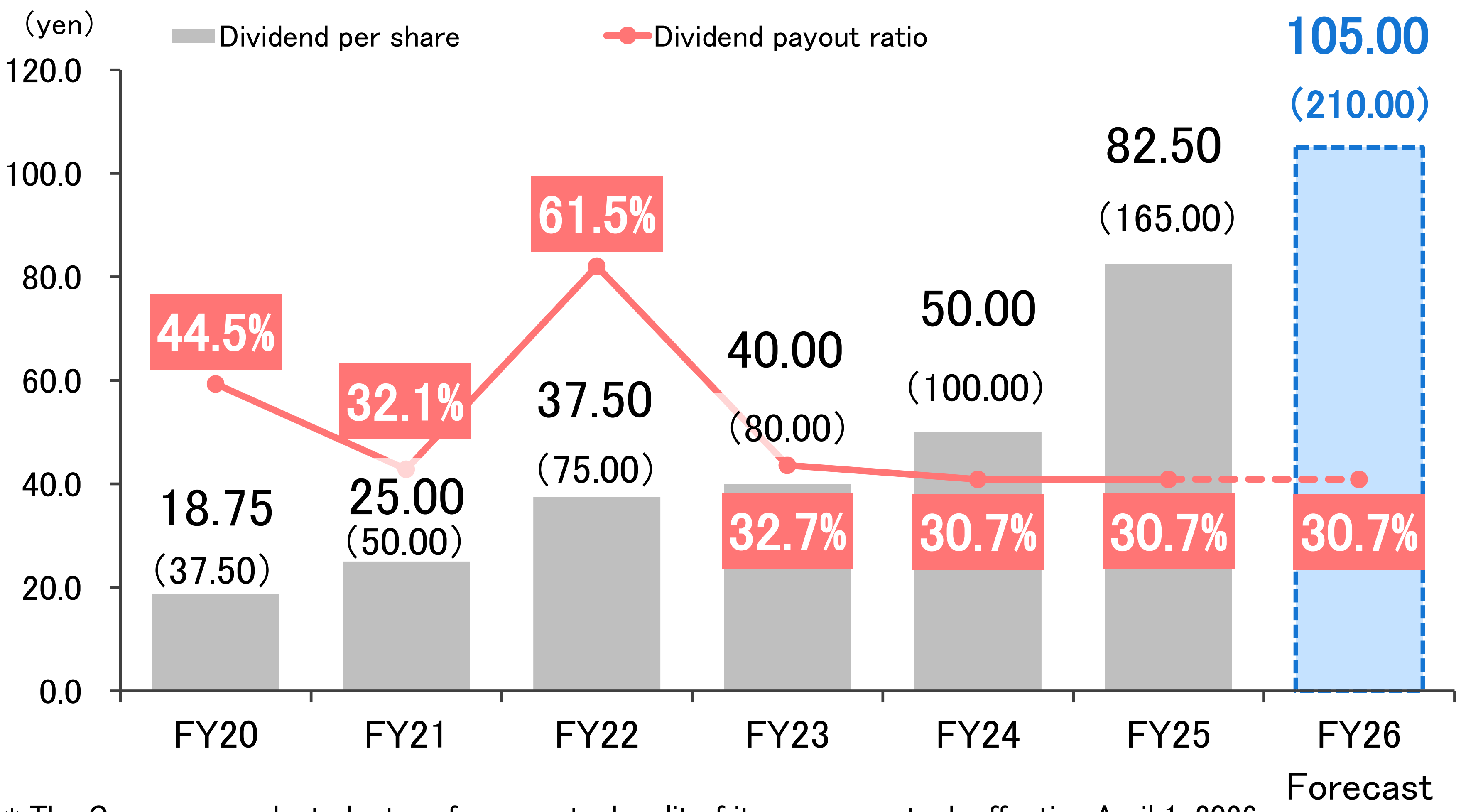
■ Revised upward revenue and operating profit forecasts for the Watches Business and DS Domain.

		Net Sales					Operating Profit				
		FY25 Actual	FY26 Forecast Previous (May 13)	FY26 Forecast Current (Aug. 7)	Variance vs. FY25 Actual	Variance vs. Previous	FY25 Actual	FY26 Forecast Previous (May 13)	FY26 Forecast Current (Aug. 7)	Variance vs. FY25 Actual	Variance vs. Previous
Emotional Value Solutions	Watches	203.1	212.0	**224.0**	+20.9	+12.0	27.0	29.0	**35.0**	+8.0	+6.0
	Others/adj.	17.3	17.0	**17.0**	−0.3	−	1.6	2.0	**2.0**	+0.4	−
	Sub Total	220.4	229.0	**241.0**	+20.6	+12.0	28.6	31.0	**37.0**	+8.4	+6.0
Devices Solutions		65.0	73.5	**80.5**	+15.5	+7.0	3.8	4.3	**6.4**	+2.6	+2.1
Systems Solutions		57.2	61.5	**61.5**	+4.3	−	5.5	6.6	**6.6**	+1.1	−
Sub Total		342.6	364.0	**383.0**	+40.4	+19.0	37.9	41.9	**50.0**	+12.1	+8.1
Others		4.3	4.5	**4.5**	+0.2	−	0.2	0.1	**0.1**	−0.1	−
Cons. Adj.		−11.2	−10.5	**−12.5**	−1.3	−2.0	−7.3	−8.5	**−9.1**	−1.8	−0.6
Cons. Total		**335.7**	**358.0**	**375.0**	**+39.3**	**+17.0**	**30.9**	**33.5**	**41.0**	**+10.1**	**+7.5**

Shareholder Returns

SEIKO

■ **Increased the annual dividend forecast by ¥15 per share (from ¥90 to ¥105) following the revised financial forecasts.**



＊ The Company conducted a two-for-one stock split of its common stock effective April 1, 2026.
Annual dividend figures for FY20 to FY25 have been restated to reflect the stock split.
Figures in parentheses ( ) are provided for reference and do not reflect the stock split.

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Appendix

Consolidated Quarterly Performance

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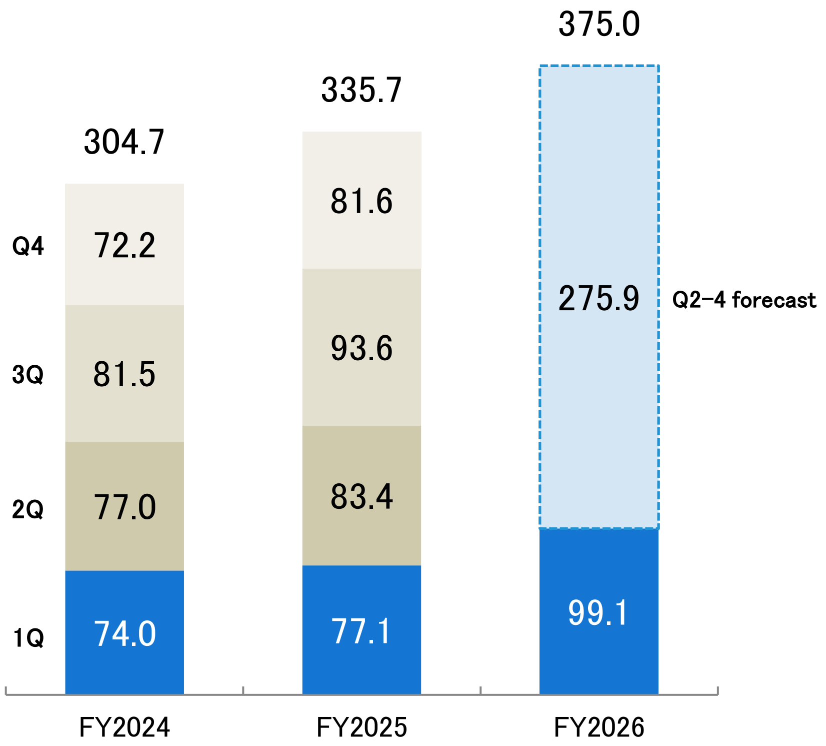
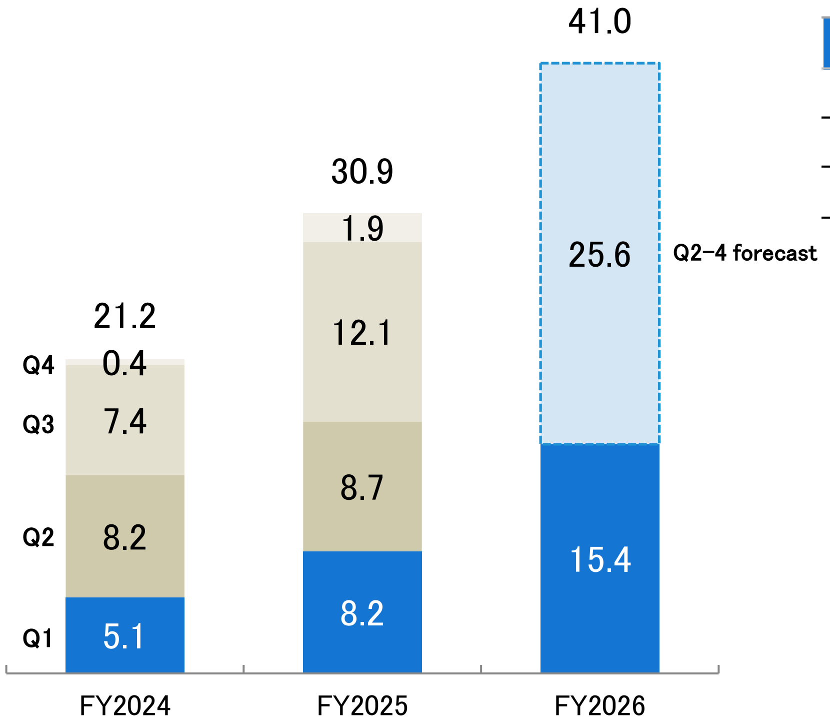
＜Net Sales＞



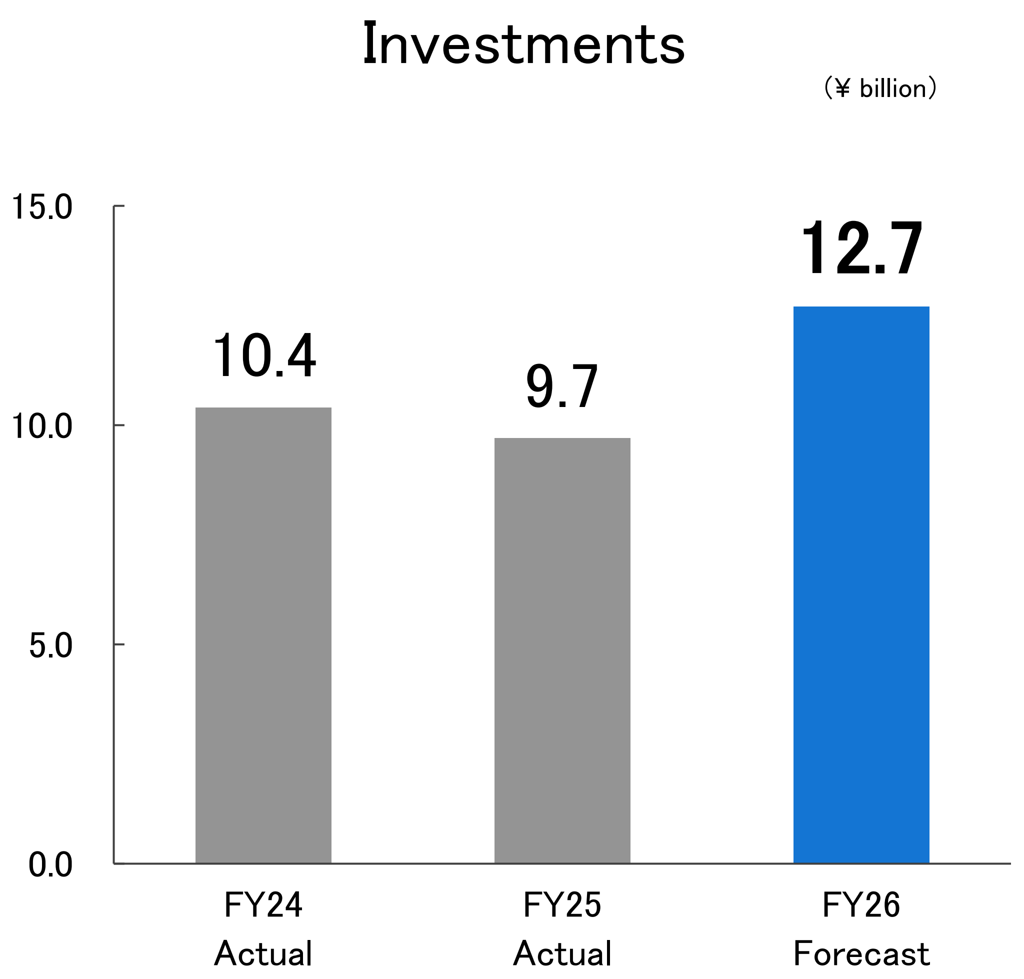
＜Operating Profit＞

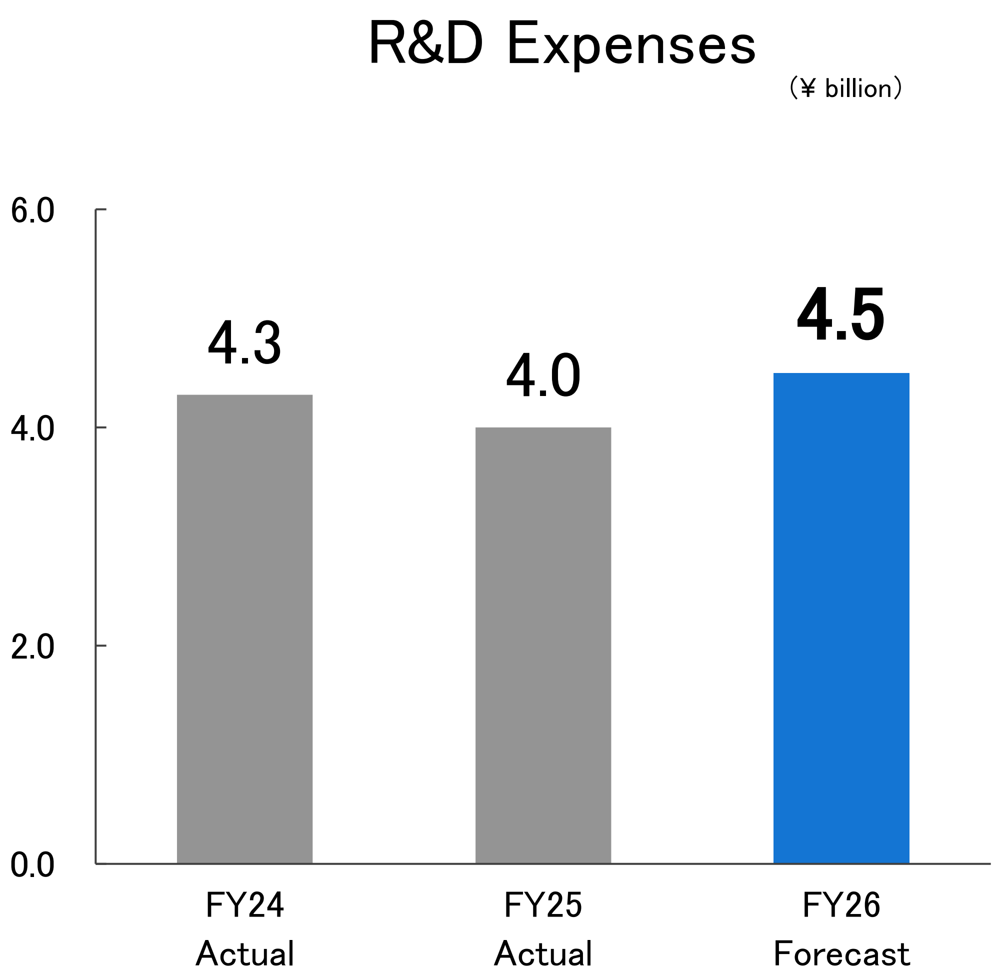


＜OP Margin＞

	Q1	Q2	Q3	Q4	Total
FY26	**15.6%**				
FY25	10.6%	10.4%	12.9%	2.3%	9.2%
FY24	6.9%	10.7%	9.1%	0.6%	7.0%

Investments / R&D Expenses

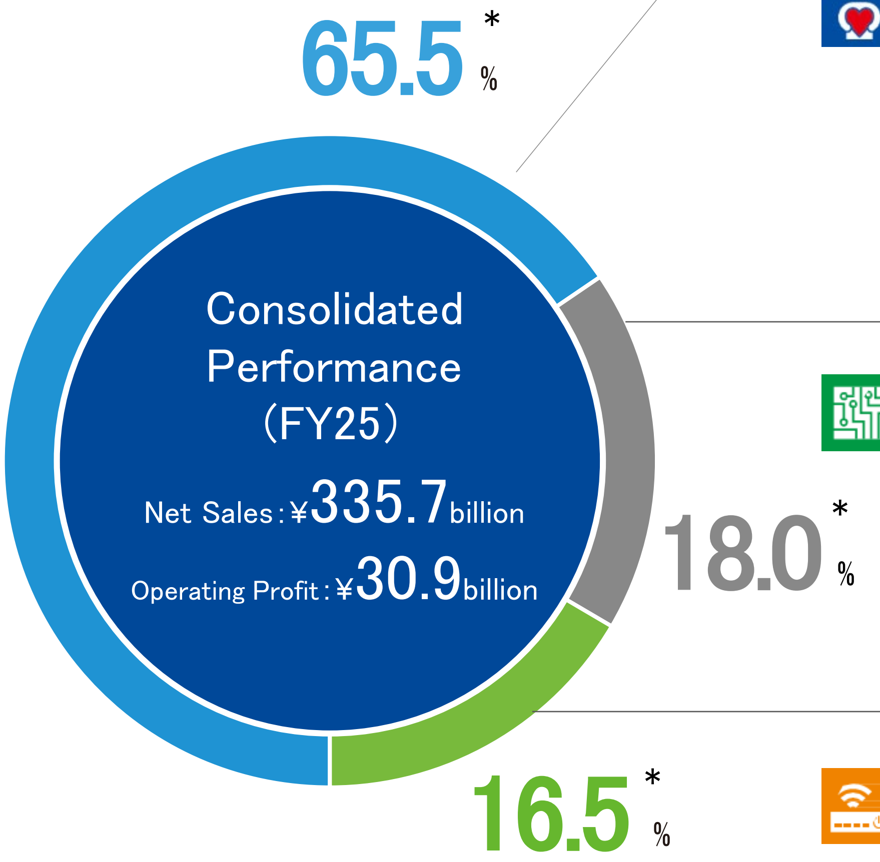




* No changes from the forecast announced on May 13, 2026.

Business Overview

SEIKO



* The above ratio is based on the sales composition ratio by domain, and is calculated based on sales to external customers.

Emotional Value Solutions Domain

A domain that creates products and services with high functional, emotional, and social values while providing an excellent customer experience.

Main Products and Services:
Watches, Clocks, Jewelry, etc.

Net Sales: ¥220.4 billion

Operating Profit: ¥28.6 billion

Devices Solutions Domain

A domain that provides high-functioning, high-quality products that society demands, based on the precision and reliable technology derived from watch manufacturing and development.

Main Products and Services:
Electronic devices, Precision devices, Printing Devices, etc.

Net Sales: ¥65.0 billion

Operating Profit: ¥3.8 billion

Systems Solutions Domain

A domain that offers one-stop ICT solutions for social innovation, ranging from consultation to system construction and operation management, to meet the increasingly complex needs of customers.

Main Products and Services:
Payment and Ordering Services, IoT Platforms,
Digital Transformation Platform, System Integration, System clocks, etc.

Net Sales: ¥57.2 billion

Operating Profit: ¥5.5 billion

Abbreviations used in this document

SEIKO

EVS	Emotional Value Solutions (Domain)
DS	Devices Solutions (Domain)
SS	Systems Solutions (Domain)
SWC	SEIKO WATCH CORPORATION
SII	Seiko Instruments Inc.
SSOL	SEIKO Solutions Inc.
STC	SEIKO Time Creation Inc.
NPC	SEIKO NPC CORPORATION
SFC	Seiko Future Creation Inc.
GS	Grand Seiko
GB	Global Brands (Seiko GB refers to Global Brands other than GS)
SMILE145	8th Mid-Term Management Plan (FY2022-FY2026)
MVP Products/ Services	High-added-value, highly profitable products and services that move people
MVP Ratio	EVS：Luxury domain and products with high emotional value, such as GB, as % of net sales (Watches Business：MVP Ratio=GB ratio) DS ：Sales to digital economy and green economy markets as % of net sales SS ：Stock business as % of marginal profit

＊ The forecasted results which appear in this presentation are based on the information which we have obtained as of now, and on certain assumptions deemed reasonable. As a result, actual results, etc. may differ significantly from the forecasted figures due to a wide range of factors.

＊ Unless otherwise specified, the following applies :

Numbers : Rounded to the nearest indicated unit

Percentages : Rounded to the nearest indicated unit

End