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Consolidated Financial Results for the Year Ended March 31, 2025 [Under Japanese GAAP]

May 13, 2025

Company name: SEIKO GROUP CORPORATION Listing: Tokyo Stock Exchange Securities code: 8050 URL: https://www.seiko.co.jp/en/ Representative: Shuji Takahashi President Inquiries: Masanobu Minami General Manager, Accounting Department Telephone: +81-3-3563-2111 Scheduled date of annual general meeting of shareholders: June 27, 2025 Scheduled date to commence dividend payments: June 30, 2025 Scheduled date to file annual securities report: June 26, 2025 (in Japanese) Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Re	sults			(Percenta	ages indica	ate year-on-year	changes.)	
	Net sales		Operating profit		Ordinary profit		Profit attribut	able to
	INCI Sale	5	Operating p	10111	Ordinary profit		owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	304,744	10.1	21,240	44.1	20,769	30.7	13,316	32.5
March 31, 2024	276,807	6.3	14,737	31.2	15,894	42.3	10,051	99.9
(Note) Comprehensive income	: Fiscal year	ended M	arch 31, 2025:	¥	10,477	' million	[(56.6)%]	
	arch 31, 2024:	¥	24,158	million	[92.1%]			

	Basic earnings per share	Diluted earnings per share		Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	326.18	-	8.7	5.6	7.0
March 31, 2024	244.33	-	7.2	4.3	5.3

(Reference) Share of profit (loss) of entities accounted for using equity method:

Fiscal year ended March 31, 2025: Fiscal year ended March 31, 2024:

1,240 million 1,389 million

¥

¥

(2) Consolidated Financial Position

		Total assets	Net as	sets	Equity-to-asset ratio	Net assets per share
As of		Millions of yen	Ν	fillions of yen	%	Yen
March 31, 2025		369,236		158,014	42.2	3,818.65
March 31, 2024		376,262		151,334	39.6	3,657.61
(Reference) Equity:	As of M	larch 31, 2025:	¥	155,972	million	
	As of M	larch 31, 2024:	¥	149,100	million	

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	32,609	(9,120)	(16,520)	39,429
March 31, 2024	32,726	(15,095)	(23,017)	32,683

2. Cash Dividends

		Anr	Total cash	Payout ratio	Ratio of dividends to				
	1 st	2nd	3rd	Year-end	T-4-1	Total	dividends (Total)	(Consolidated)	net assets
	quarter-end	quarter-end	quarter-end	i cai-ciiu	TOtal	(Total)		(Consolidated)	
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%	
March 31, 2024	-	37.50	-	42.50	80.00	3,307	32.7	2.4	
March 31, 2025	-	45.00	-	55.00	100.00	4,134	30.7	2.7	
Fiscal year ending									
March 31, 2026	-	55.00	-	55.00	110.00		31.0		
(Forecast)									

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)									
	Net s	ales	Operatin	g profit	Ordinar	y profit	Profit attri owners o		Basic earnings per share
	Millions of		Millions of		Millions of		Millions of		
Fiscal year ending	yen	%	yen	%	yen	%	yen	%	Yen
March 31, 2026	312,000	2.4	22,500	5.9	22,500	8.3	14,500	8.9	355.00

* Notes:

(1) Significant changes i	n the sco	ope of consolidation during the period:	None	
Newly included:	-	(Company name:)
Excluded:	-	(Company name:)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares): March 31, 2025: 41,404,261 shares March 31, 2024: 41,404,261 shares

2) Number of treasury shares at the end of the period:

March 31, 2025:	559,410 shares
March 31, 2024:	639,870 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2025:	40,826,320 shares
Fiscal Year ended March 31, 2024:	41,136,994 shares

(Note) For the purpose of calculating the number of treasury shares at the end of period and the average numbers of shares issued during the period, treasury shares held in the Board Benefit Trust (BBT) are included in the treasury shares deducted in the calculation.

(Reference) Overview of Non-consolidated Financial Results

(1) Non-consolidated Operating Results						ate year-on-year o	changes.)
Net sales Operating profit		g profit Ordinary		rofit	Profit		
Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
16,238	6.7	755	4.3	1,658	12.2	4,500	25.0
15,220	(0.6)	724	(39.4)	1,477	(5.3)	3,601	40.6
	Net sales Millions of yen 16,238	Net sales Millions of yen % 16,238 6.7	Net sales Operating p Millions of yen % Millions of yen 16,238 6.7 755	Net sales Operating profit Millions of yen % 16,238 6.7	Net sales Operating profit Ordinary profit Millions of yen % Millions of yen % Millions of yen 16,238 6.7 755 4.3 1,658	Net sales Operating profit Ordinary profit Millions of yen % Millions of yen % 16,238 6.7 755 4.3 1,658	Net sales Operating profit Ordinary profit Profit Millions of yen % Millions of yen % Millions of yen % 16,238 6.7 755 4.3 1,658 12.2 4,500

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	110.18	-
March 31, 2024	87.50	-

(2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	189,589	60,494	31.9	1,480.31
March 31, 2024	202,287	63,068	31.2	1,546.34
(Reference) Equity:	As of March 31, 2025:	¥ 60,494	million	
1	As of March 31, 2024:	¥ 63,068	6 million	

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautionary statements with respect to financial forecast)

The financial forecasts which appear in this report have been prepared based solely on the information which was available to the Company as of the date on which the report was released and the Company does not in any way guarantee the achievement of the forecasts. Actual results may differ significantly from the forecasted figures due to a number of factors.

Consolidated Financial Statements

Consolidated Balance Sheets

	A f. M1 21 2024	(Willions of year
	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	32,683	39,42
Notes receivable - trade	3,479	3,54
Accounts receivable - trade	41,136	36,40
Contract assets	880	1,42
Merchandise and finished goods	49,683	46,84
Work in process	18,716	19,12
Raw materials and supplies	15,983	15,69
Accounts receivable - other	4,377	3,69
Other	9,173	9,63
Allowance for doubtful accounts	(1,419)	(1,61
Total current assets	174,694	174,18
Non-current assets		
Property, plant and equipment		
Buildings and structures	82,230	83,29
Machinery, equipment and vehicles	91,948	94,00
Tools, furniture and fixtures	42,617	43,54
Other	15,609	16,73
Accumulated depreciation	(172,067)	(178,2)
Land	54,144	52,69
Construction in progress	1,553	98
Total property, plant and equipment	116,037	112,99
Intangible assets		
Goodwill	8,029	6,37
Other	10,159	11,6
Total intangible assets	18,189	17,98
Investments and other assets		
Investment securities	56,374	53,12
Retirement benefit asset	1,884	1,60
Deferred tax assets	1,984	2,1:
Other	7,247	7,33
Allowance for doubtful accounts	(148)	(14
Total investments and other assets	67,341	64,00
Total non-current assets	201,568	195,05
Total assets	376,262	369,23

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	21,500	21,23
Electronically recorded obligations - operating	8,085	5,60
Short-term borrowings	64,350	50,54
Current portion of long-term borrowings	21,727	23,06
Accounts payable - other	15,291	11,99
Income taxes payable	4,678	5,31
Contract liabilities	8,760	9,76
Provision for bonuses	5,097	5,86
Provision for goods warranties	552	56
Provision for business restructuring	24	21
Provision for loss on lease contracts	87	
Other provisions	366	28
Asset retirement obligations	647	50
Other	14,289	14,65
Total current liabilities	165,460	149,62
 Non-current liabilities		
Long-term borrowings	31,674	33,99
Lease liabilities	7,676	9,03
Deferred tax liabilities	6,912	5,33
Deferred tax liabilities for land revaluation	3,614	3,72
Provision for stock benefits	582	72
Provision for long-term goods warranties	121	16
Provision for retirement benefits for directors (and other officers)	4	
Other provisions	23	
Retirement benefit liability	6,135	5,90
Asset retirement obligations	494	60
Other	2,227	2,09
Total non-current liabilities	59,467	61,59
Total liabilities	224,927	211,22
Jet assets		
Shareholders' equity		
Share capital	10,000	10,00
Capital surplus	7,245	7,25
Retained earnings	88,465	98,16
Treasury shares	(1,584)	(1,38
Total shareholders' equity	104,126	114,03
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	17,820	14,71
Deferred gains or losses on hedges	(74)	
Revaluation reserve for land	8,190	8,08
Foreign currency translation adjustment	18,290	18,78
Remeasurements of defined benefit plans	746	35
Total accumulated other comprehensive income	44,974	41,93
Non-controlling interests	2,234	2,04
Total net assets	151,334	158,01
Fotal liabilities and net assets	376,262	369,23

Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	276,807	304,744
Cost of sales	154,120	167,676
Gross profit	122,686	137,068
Selling, general and administrative expenses	107,948	115,827
Operating profit	14,737	21,240
Non-operating income		
Interest income	392	531
Dividend income	961	911
Share of profit of entities accounted for using equity method	1,389	1,240
Foreign exchange gains	409	
Other	1,112	540
Total non-operating income	4,264	3,223
Non-operating expenses		
Interest expenses	1,350	1,567
Foreign exchange losses	-	624
Other	1,757	1,502
Total non-operating expenses	3,107	3,694
Ordinary profit	15,894	20,769
Extraordinary income		
Gain on sale of investment securities	139	1,858
Gain on sale of non-current assets	1,230	816
Insurance claim income	100	360
Gain on sale of membership	-	183
Reversal of provision for business restructuring	106	
Total extraordinary income	1,575	3,218
Extraordinary losses		
Impairment losses	806	2,217
Business restructuring expenses	1,089	899
Loss on disaster	-	281
Loss on retirement of non-current assets	-	167
Loss on cancellation of agency agreement	-	148
Information security expenses	450	
Total extraordinary losses	2,346	3,715
Profit before income taxes	15,123	20,273
Income taxes - current	4,890	7,323
Income taxes - deferred	(104)	(558
Total income taxes	4,785	6,76
Profit –	10,338	13,508
Profit attributable to non-controlling interests	286	191
Profit attributable to owners of parent	10,051	13,310

Consolidated Statements of Comprehensive Income

	(Millions of yen)
For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
10,338	13,508
6,341	(3,456)
(64)	68
-	(106)
7,406	79
(538)	(558)
676	943
13,820	(3,030)
24,158	10,477
23,750	10,274
408	202
	ended March 31, 2024 10,338 6,341 (64) - 7,406 (538) 676 13,820 24,158 23,750

Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders equity		
Balance at beginning of period	10,000	7,245	81,520	(248)	98,517		
Changes during period							
Dividends of surplus			(3,100)		(3,100)		
Profit attributable to owners of parent			10,051		10,051		
Purchase of treasury shares				(2)	(2)		
Treasury stock possession of stock ownership plan trust				(1,418)	(1,418)		
Disposal of treasury stock by ownership plan trust				84	84		
Change in scope of consolidation			(4)		(4)		
Other			(0)	0	(0)		
Net changes in items other than shareholders' equity							
Total changes during period	-	-	6,945	(1,336)	5,608		
Balance at end of period	10,000	7,245	88,465	(1,584)	104,126		

	Accumulated other comprehensive income							
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	of defined	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	11,464	(9)	8,190	10,638	992	31,275	1,956	131,748
Changes during period								
Dividends of surplus								(3,100)
Profit attributable to owners of parent								10,051
Purchase of treasury shares								(2)
Treasury stock possession of stock ownership plan trust								(1,418)
Disposal of treasury stock by ownership plan trust								84
Change in scope of consolidation								(4)
Other								(0)
Net changes in items other than shareholders' equity	6,356	(64)	-	7,652	(245)	13,698	278	13,977
Total changes during period	6,356	(64)	-	7,652	(245)	13,698	278	19,586
Balance at end of period	17,820	(74)	8,190	18,290	746	44,974	2,234	151,334

For the fiscal year ended March 31, 2025

2				(Mil	lions of yen)		
	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	10,000	7,245	88,465	(1,584)	104,126		
Changes during period							
Dividends of surplus			(3,617)		(3,617)		
Profit attributable to owners of parent			13,316		13,316		
Purchase of treasury shares				(2)	(2)		
Disposal of treasury stock by ownership plan trust				205	205		
Change in ownership interest of parent due to transactions with non-controlling interests		11			11		
Other				(0)	(0)		
Net changes in items other than shareholders' equity							
Total changes during period	-	11	9,699	202	9,913		
Balance at end of period	10,000	7,256	98,164	(1,381)	114,039		

		Accumulated other comprehensive income						
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	of defined	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	17,820	(74)	8,190	18,290	746	44,974	2,234	151,334
Changes during period								
Dividends of surplus								(3,61
Profit attributable to owners of parent								13,31
Purchase of treasury shares								(.
Disposal of treasury stock by ownership plan trust								20
Change in ownership interest of parent due to transactions with non-controlling interests								1
Other								(
Net changes in items other than shareholders' equity	(3,109)	68	(106)	492	(387)	(3,041)	(192)	(3,23
Total changes during period	(3,109)	68	(106)	492	(387)	(3,041)	(192)	6,67
Balance at end of period	14,711	(5)	8,083	18,783	359	41,932	2,042	158,01

Consolidated Statements of Cash Flows

	For the fiscal year	(Millions of yer For the fiscal year
	ended March 31, 2024	ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	15,123	20,27
Depreciation	13,301	14,30
Increase (decrease) in allowance for doubtful accounts	28	20
Increase (decrease) in retirement benefit liability	(830)	(25
Interest and dividend income	(1,353)	(1,44
Interest expenses	1,350	1,56
Foreign exchange losses (gains)	(187)	
Share of loss (profit) of entities accounted for using equity method	(1,389)	(1,24
Impairment losses	806	2,21
Loss (gain) on sale of investment securities	(139)	(1,85
Loss (gain) on sale of non-current assets	(1,230)	(99
Loss on retirement of non-current assets	650	48
Decrease (increase) in trade receivables	(4,276)	4,82
Decrease (increase) in inventories	3,708	2,40
Increase (decrease) in trade payables	3,899	(2,90
Other, net	5,142	1,4:
Subtotal	34,605	39,1
Interest and dividends received	1,353	1,44
Dividends received from entities accounted for using equity method	241	2
Interest paid	(1,360)	(1,5
Income taxes paid	(2,113)	(6,6
Net cash provided by (used in) operating activities	32,726	32,6
Cash flows from investing activities		(10.0
Purchase of property, plant and equipment	(11,023)	(10,3)
Proceeds from sale of property, plant and equipment	1,661	2,5
Purchase of investment securities	(0)	(1)
Proceeds from sale of investment securities	191	2,4
Loan advances	(588)	(6
Proceeds from collection of loans receivable Purchase of shares of subsidiaries resulting in change	716 (2,466)	8.
in scope of consolidation Other, net	(3,586)	(3,9
Net cash provided by (used in) investing activities	(15,095)	(9,12)
Cash flows from financing activities	(15,075)	(7,1
Proceeds from short-term borrowings	1,466,028	1,210,53
Repayments of short-term borrowings	(1,475,464)	(1,224,3)
Proceeds from long-term borrowings	17,691	27,3
Repayments of long-term borrowings	(23,941)	(23,6)
Purchase of treasury shares	(1,421)	(23,0
Repayments of lease liabilities	(2,381)	(2,3)
Dividends paid	(3,100)	(3,6
Purchase of shares of subsidiaries not resulting in	(0,100)	
change in scope of consolidation	-	(2
Other, net	(429)	(1
Net cash provided by (used in) financing activities	(23,017)	(16,5
Effect of exchange rate change on cash and cash equivalents	1,860	(2)
Net increase (decrease) in cash and cash equivalents	(3,526)	6,74
Cash and cash equivalents at beginning of period	36,209	32,68
Cash and cash equivalents at end of period	32,683	39,42